

BOARD MONTHLY MEETING

Thursday, November 9, 2023 9:30 a.m. ADVISORY COUNCIL TO FOLLOW

Kent District Library Service Center 814 W River Center NE Comstock Park, MI 49321

<u>AGENDA</u>

1)	C/	ALL TO ORDER AND ROLL CALL		
	a)	Introduce New Members		
2)	AF	PPROVAL OF AGENDA	(<i>m</i>)	
3)	Ql	JESTIONS FROM MEMBERS & BOARD PRESIDENT/COOPERATIVE D	IRECTO	R ANSWERS
4)	ΡL	JBLIC COMMENTS		
5)	AF	PROVAL OF MINUTES		
	a)	October 12, 2023, Unofficial Board Minutes	(<i>m</i>)	PAGES 2-3
6)	FII	NANCIAL REPORT		
	a)	October Financials and monthly check register	(<i>m</i>)	PAGES 4-19
7)	PF	RESIDENT'S REPORT	(i)	
8)	СС	DOPERATIVE DIRECTOR'S REPORT	(i)	PAGES 20-25
9)	СС	DUNCIL/COMMITTEE REPORTS		
	a)	Advisory Council Official Minutes October 12, 2023	(i)	PAGE 26
10)	NE	EW BUSINESS		
	a)	Board Officers Election	(<i>m</i>)	PAGES 27
	b)	Strategic Planning Update	(<i>m</i>)	PAGE 28-33
	c)	Muskegon County Libraries ILS Exploration	(i)	
	d)	Board Member Oath (Signing to be completed right before adjournment)	(i)	PAGE 34
11)	Ρl	JBLIC COMMENTS		
12)	BC	DARD MEMBER COMMENTS		
13)	NE	EXT MEETING: December 14th at the Kent District Library Service Cer	nter	
14)	A	DJOURNMENT	(<i>m</i>)	

LAKELAND LIBRARY COOPERATIVE BOARD MINUTES – Unofficial Thursday, October 12, 2023, at 9:30 a.m. Kent District Library Service Center

Present: Lance Werner (KDL), John McNaughton (GRPL), Diane Kooiker (HO), Ron Suszek (MADL), Dale Parus (IC), Rob Bristow (OG), Shirley Bruursema (KDL), Carol Dawe (LL) Lakeland Staff Present: Janet Cornell

Absent: Maggie McKeithan (OS), Joe Zappacosta (SM)

1) CALL TO ORDER AND ROLL CALL: The meeting was called to order at 9:30 am by Lance Werner.

2) APPROVAL OF AGENDA: John McNaughton moved, supported by Rob Bristow, to approve the agenda as presented - *motion carried*.

3) QUESTIONS FROM MEMBERS: There were no questions from members.

4) PUBLIC COMMENTS: There were no public comments.

5) APPROVAL OF MINUTES: Ron Suszek moved, supported by Diane Kooiker, to approve the board minutes from September– *motion carried.*

6) FINANCIAL REPORT:

- a) September Financials and Check Register: John McNaughton moved, supported by Rob Bristow, to approve the September Financials as presented *motion carried*.
- b) MI Class Annual Report Carol Dawe mentioned that the included report was very clear and informative on how our funds were invested. Recommended anyone looking to invest their finances to consider them as an option. John McNaughton moved, supported by Rob Bristow, to accept the MI Class Annual Report – *motion carried*.

7) PRESIDENT'S REPORT

a) Lance Werner had nothing to report.

8) DIRECTOR'S REPORT

- a) Carol reported that an update on the Strategic Plan will be given in November.
- b) Carol also mentioned she is working on Standards.

9) COUNCIL/COMMITEE REPORTS

a) Advisory Council official minutes for September 14, 2023, included for informational purposes.

10) NEW BUSINESS:

- a) Fund Depositories Designates Dale Parus moved, supported by Ron Suszek, to approve the Designation of Fund Depositories Resolution for fiscal year 2023-2024 *motion carried*.
- b) Public Comment Policy Draft John McNaughton moved, supported by Ron Suszek, to approve the Public Comment Policy Draft as presented *motion carried*.
- c) Board Member Oath Draft Carol reported that the Michigan Cooperative Directors are encouraging every cooperative to have board members take an oath. This would set a good example for libraries to do this with their boards and help educate them on their roles and responsibilities – delineating the differences and duties between directors and boards. The board will do this in November once a full board has been elected. John McNaughton moved, supported by Rob Bristow, to approve the Board Member Oath Draft as presented - *motion carried*.

11) PUBLIC COMMENTS:

a) Merri Jo Tuinstra (ES) shared that they are close to finishing their Atrium Renovation and will be hosting an open house later this month.

12) BOARD MEMBER COMMENTS:

 a) John McNaughton – GRPL formulated an annual report on instances occurring at the library. Violent instances were up a quarter over last year, and they have seen an uptick in the amount during this season. Although they want to be compassionate and understanding with mental health and homeless populations, it is concerning with front staff getting burned out and scared dealing with these instances. Suggested forming a committee, or even emailing him, to discuss this issue and to come up with suggestions to resolve it.

- b) Ron Suszek Mentioned he enjoyed the BiblioApps demo on October 11th and the comments that were shared.
- c) Dale Parus none
- d) Diane Kooiker none
- e) Rob Bristow Mentioned he is happy to be a part of and serve on the board.
- f) Shirley Bruursema Busy with the upcoming millage election at KDL, street signs are going up and preparations are running smoothly.
- g) Lance Werner Added to Shirley's comments on the millage election. They are finding some great support; A recent pollster found that they have a 73% likelihood of the millage passing, showing that most people value the services libraries provide.

Lance also mentioned that he will not be at the next board meeting as he will be attending the Urban Library Council in Seattle as a keynote speaker on the topic of book banning.

13) NEXT MEETING: Thursday, November 9, 2023, at 9:30 a.m. at Kent District Library Service Center.

14) ADJOURNMENT: The meeting was adjourned at 9:52 am.

Respectfully submitted by, Janet Cornell

Lakeland Library Cooperative Operating Fund Balance Sheet As of September 30, 2023

ASSETS	
Current Assets	
Checking/Savings	
001 · Checking Accounts	164,646
002 · Savings Accounts	651,055
Total Checking/Savings	815,702
Other Current Assets	
084 · Due from Other Funds	74,429
123 · Prepaid Expenses	 84,224
Total Other Current Assets	158,653
Total Current Assets	974,355
Fixed Assets	318,585
TOTAL ASSETS	\$ 1,292,940
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	10,296
Credit Cards	67
Other Current Liabilities	
231 · Payroll Liabilities	2,579
237 · Benefit Liabilities	4,697
257 · Accrued Payroll	26,432
258 · Accrued Payroll Taxes	 1,853
Total Other Current Liabilities	35,561
Total Current Liabilities	45,924
Total Liabilities	45,924
Equity	
370 · Nonspendable Funds	88,574
371 · Property	318,585
390 · Unassigned Funds	792,063
Net Income	 47,793
Total Equity	1,247,015
TOTAL LIABILITIES & EQUITY	\$ 1,292,940

4

Lakeland Library Cooperative Operating Budget vs. Actual October 2022 through September 2023

		YTD	Budget	%
Income				
566 · State Aid Revenue		711,962	709,000	100.4%
631 · Administrative Services		116,550	116,535	100.0%
632 · Delivery Services		106,248	106,247	100.0%
633 · ILS & IT Services		581,244	581,243	100.0%
665 · Interest Revenue		21,141	3,000	704.7%
672 · Other Revenue		100	100	100.0%
Total Income	\$	1,537,245	\$ 1,516,125	101.39%
Expense				
702 · Salaries & Wages		787,863	792,090	99.5%
710 · Benefits		127,250	137,670	92.4%
719 · Mileage		4,735	5,000	94.7%
720 · Professional Development		4,552	5,680	80.1%
726 · Supplies		5,108	5,160	99.0%
801 · Professional Services		37,760	38,900	97.1%
810 · Insurance		16,538	16,615	99.5%
817 · ILS & IT Expenses		390,298	400,195	97.5%
831 · RIDES		8,157	8,405	97.0%
860 · Delivery Expenses		39,154	59,725	65.6%
880 · Member Development		4,277	7,000	61.1%
920 · Facility Expenses		31,760	39,685	80.0%
Total Expense	\$	1,457,452	\$ 1,516,125	96.1%
Net Ordinary Income	\$	79,793	\$-	100.0%
Other Income/Expense				
Other Income				
690 · Other Financing Sources	_	2,500		
Total Other Income		2,500		
Other Expense				
995 · FB Transfers Out		34,500	34,500	100.0%
Total Other Expense	\$	34,500	\$ 34,500	100.0%
Net Other Income	\$	(32,000)	\$ (34,500)	92.8%
Net Income	\$	47,793	\$ (34,500)	-138.5%
		,'		

Lakeland Library Cooperative Operating Checks for the Month As of September 30, 2023

Date	Name	Memo	Account	Amount
001 · Checkin	g Accounts			
09/06/2023	BiblioCommons Corp.	BiblioCloud	Bibliocommons	1,750.00
09/06/2023	Seaman's Air Conditioning/Refrigera	at HVAC	Facility Contracts	1,406.00
09/07/2023	Berger Chevrolet		Vehicle Repairs/Maintenance	253.66
09/07/2023	Cintas	Floor mats	Facility Contracts	103.64
09/07/2023	Comcast	Data Lines	IT Operations	575.00
09/07/2023	Consumers Energy		Utilities	549.68
09/07/2023	Granger	Trash removal	Facility Contracts	114.63
09/07/2023	Healthiest You	Telehealth	Benefits	76.50
09/07/2023	Home Depot		Building Repairs/Maintenance	242.94
09/07/2023	Ricoh USA Inc.	Copier	IT Operations	40.90
09/07/2023	SS Power Wash		Vehicle Repairs/Maintenance	90.00
09/08/2023	MERS	Pension	Benefits	6,180.31
09/08/2023	State of MichiganVendor		Payroll Liabilities	3,044.15
09/08/2023	Backstage Library Works		Authority Control	247.50
09/08/2023	Coverall - New Dreams, Inc.	Janitorial service	Facility Contracts	170.00
09/08/2023	Fuel Management System		Vehicle Fuel	1,227.50
09/08/2023	Innovative Interfaces, Inc.	Enhanced Monitoring Service	III Maintenance	5,940.00
09/12/2023	Payroll		-SPLIT-	22,546.40
09/12/2023	United States Treasury		Payroll Liabilities	8,331.02
09/12/2023	MERS 401/457		Payroll Liabilities	1,327.37
09/20/2023	Dell Business Credit	IT equipment	IT Operations	2,327.07
09/20/2023	Delta Dental	Dental/Vision Insurance	Benefits	348.25
09/21/2023	Aflac		Payroll Liabilities	377.30
09/21/2023	BCBS	Health Insurance	Benefits	1,989.30
09/21/2023	BCN	Health Insurance	Benefits	5,014.61
09/21/2023	DTE Energy		Utilities	52.25
09/21/2023	Michigan Insurance Company		Insurance	11,768.00
09/21/2023	Mitel		Telephones	476.60
09/21/2023	Standard Insurance - MERS group	LTD/Life Insurance	Benefits	260.21
09/21/2023	DTE Energy		Utilities	55.17
09/21/2023	First National Bank	IT, conferences, bank fees	-SPLIT-	2,421.03
09/22/2023	Grand Rapids Income Tax Dept.		Payroll Liabilities	166.86
09/22/2023	Walker City Treasurer		Payroll Liabilities	387.15
09/22/2023	Allied Universal (Midstate)	Building security	Facility Contracts	121.56
09/22/2023	Dawe, Carol - vendor	Mileage and IT	-SPLIT-	231.87
09/22/2023	Fuel Management System		Vehicle Fuel	1,021.43
09/26/2023	Payroll		-SPLIT-	17,419.82
09/26/2023	United States Treasury		Payroll Liabilities	5,593.46
09/26/2023	MERS 401/457		Payroll Liabilities	1,327.37
			TOTAL	105,576.51

Lakeland Library Cooperative Pass Through & Capital Funds Balance Sheet As of September 30, 2023

	Pass Through	Capital
ASSETS		
Current Assets		
Checking/Savings		
001 · Checking Accounts		
001.1 · Fund - Checking	31,653	1,873
001.3 · eCommerce - Checking	4,911	
Total 001 · Checking Accounts	36,564	1,873
002 · Savings Accounts		78,169
Total Checking/Savings	36,564	80,042
Accounts Receivable	9,762	
Other Current Assets		
123 · Prepaid Expense		10,712
Total Other Current Assets	0	10,712
Total Current Assets	46,326	90,754
TOTAL ASSETS	\$ 46,326	\$ 90,754
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Other Current Liabilities		
214 · Due To Other Funds	40,000	34,429
223 · Due to Members	6,326	
Total Other Current Liabilities	46,326	34,429
Total Current Liabilities	46,326	34,429
Total Liabilities	46,326	34,429
Equity		
370 · Nonspendable Funds		10,350
390 · Unassigned Funds		1,591
Net Income		44,384
Total Equity	0	56,325
TOTAL LIABILITIES & EQUITY	\$ 46,326	\$ 90,754

Lakeland Library Cooperative Pass Through & Capital Budget vs. Actual October 2022 through September 2023

	Pass Through			Capital & Growth					
		YTD		Budget	%	YTD		Budget	%
Ordinary Income/Expense									
Income									
628 · Group Supply Revenue		20,511		20,570	99.7%				
629 · Group Collections		94,645		97,200	97.4%				
635 · Group Services		79,815		80,050	99.7%				
637 · Ecommerce Fines		22,663		28,000	80.9%				
640 · ILS Add-on Services		0		0	0.0%				
645 · IT Services		303		350	86.5%				
665 · Interest Revenue						3,610		4,000	90.2%
672 · Other Revenue		2,839		2,850	99.6%				
677 · Group Training	_	1,600		1,600	100.0%				
Total Income	\$	222,377	\$	230,620	96.4%	\$ 3,610	\$	4,000	90.2%
Expense									
728 · Library Supply Expense		20,511		20,570	99.7%				
729 · Collection Expenses		94,645		97,200	97.4%				
805 · Group Subscriptions		79,815		80,050	99.7%				
807 · Fines Paid		22,663		28,000	80.9%				
820 · ILS Add-On Expense		0		0	0.0%				
830 · IT Services Expense		303		350	86.5%				
880 · Member Development		1,600		1,600	100.0%				
969 · Other Services		2,839		2,850	99.6%				
970 · Capital Outlay									
971 · Building/Grounds Improveme	ents					0		7,500	0.0%
975 · Technology						63,912		95,000	67.3%
980 · Vehicles						 59,814		66,000	90.6%
Total 970 · Capital Outlay						123,726		168,500	73.4%
Total Expense	\$	222,377	\$	230,620	96.4%	\$ 123,726	\$	168,500	73.4%
Net Ordinary Income	\$	-	\$	-	0.0%	\$ (120,116)	\$	(164,500)	73.0%
Other Income									
699 · Fund Balance Transfers In						164,500		164,500	100.0%
Total Other Income	\$	-	\$	-	0.0%	\$ 164,500	\$	164,500	100.0%
Net Other Income	\$	-	\$	-	0.0%	\$ 164,500	\$	164,500	100.0%
Net Income	\$	-	\$	-	0.0%	\$ 44,384	\$	-	100.0%

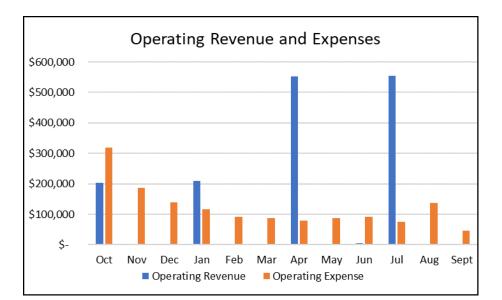
Lakeland Library Cooperative Pass Through & Capital - Monthly Checks As of September 30, 2023

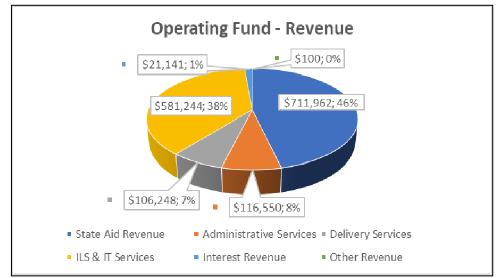
	AS	of September 30, 2023		
Date	Name	Memo	Account	Amount
001 · Checking	Accounts			
001.11 · Chec	king - Pass Through			
09/07/2023	OverDrive	audiobook	Group Collections	50.83
09/08/2023	Innovative Interfaces, Inc.	eMARC	Group Collections	26.36
09/20/2023	ID Label, Inc.	barcodes	Library Supplies	362.50
09/21/2023	First National Bank	domain renewal	IT Services	44.99
09/21/2023	OverDrive	audio and ebooks	Group Collections	6,179.10
09/22/2023	Fennville District Library-Vendor	efines and youth donation	-SPLIT-	322.13
09/22/2023	Freeport District Library - Vendor	efines and youth donation	-SPLIT-	144.68
09/22/2023	Gary Byker Memorial Library-Vendor	efines and youth donation	-SPLIT-	273.04
09/22/2023	Hesperia Community Library-Vendor	efines and youth donation	-SPLIT-	87.40
09/22/2023	Hopkins District Library-Vendor	efines and youth donation	-SPLIT-	125.50
09/22/2023	Ionia Community Library-Vendor	efines and youth donation	-SPLIT-	123.57
09/22/2023	Leighton Township Library-Vendor	efines and youth donation	-SPLIT-	148.00
09/22/2023	Patmos Library-Vendor	efines and youth donation	-SPLIT-	391.02
09/22/2023	Reynolds Township Library-Vendor	efines and youth donation	-SPLIT-	204.79
09/22/2023	Saranac Public Library-Vendor	efines and youth donation	-SPLIT-	475.72
09/22/2023	Saugatuck-Douglas District Library	efines and youth donation	-SPLIT-	99.20
09/22/2023	Sparta Township LibraryVendor	efines and youth donation	-SPLIT-	252.98
09/22/2023	White Cloud Community Library-Vendor	efines and youth donation	-SPLIT-	155.82
09/22/2023	White Lake Community Library-Vendor	efines and youth donation	-SPLIT-	122.73
09/22/2023	Swank Movie Licensing USA	License renewals	Group Subscriptions	9,365.00
		Total 001.11	· Checking - Pass Through	18,955.36
001.12 · Chec	king - Capital		_	
		Total	001.12 · Checking - Capital	0.00
001.3 · eComr	nerce - Checking			
09/20/2023	Allendale Township Library-Vendor	efines and youth donation	-SPLIT-	361.67
09/20/2023	Alvah N. Belding LibraryVendor	efines and youth donation	-SPLIT-	129.03
09/20/2023	Carson City Public Library-Vendor	efines and youth donation	-SPLIT-	176.02
09/20/2023	Cedar Springs Public Library-Vendor	efines and youth donation	-SPLIT-	109.41
09/20/2023	Coopersville Area District Library	efines and youth donation	-SPLIT-	267.88
09/20/2023	Croton Township Library - Vendor	efines and youth donation	-SPLIT-	124.10
09/20/2023	Dorr Township Library-Vendor	efines and youth donation	-SPLIT-	103.17
09/20/2023	Flat River Community Library-Vendor	efines and youth donation	-SPLIT-	120.56
09/20/2023	Fremont Area District Library-Vendor	efines and youth donation	-SPLIT-	255.24
09/20/2023	Fruitport District Library - Vendor	efines and youth donation	-SPLIT-	89.66
09/20/2023	Georgetown Twp Public Library	efines and youth donation	-SPLIT-	1,952.43
09/20/2023	Grand Rapids Public Library-Vendor	Youth Programing donation	Other Services	67.59
09/20/2023	Grant Area District Library-Vendor	efines and youth donation	-SPLIT-	182.88
09/20/2023	Hackley Public Library-Vendor	efines and youth donation	-SPLIT-	276.43
09/20/2023	Hastings Public Library-Vendor	efines and youth donation	-SPLIT-	247.99
09/20/2023	Henika District Library-Vendor	efines and youth donation	-SPLIT-	150.47
09/20/2023	Herrick District Library-Vendor	efines and youth donation	-SPLIT-	659.44
09/20/2023	Home Township Library - Vendor	efines and youth donation	-SPLIT-	79.77
09/20/2023	Howard Miller Library-Vendor	efines and youth donation	-SPLIT-	291.93

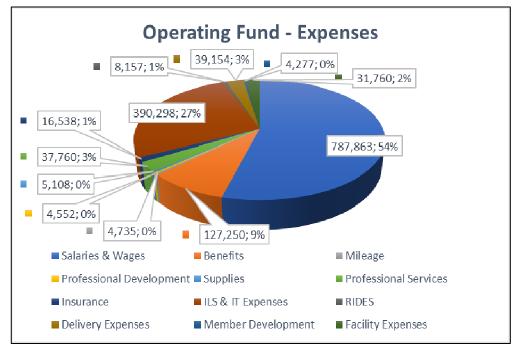
Lakeland Library Cooperative Pass Through & Capital - Monthly Checks As of September 30, 2023

Date	Name	Memo	Account	Amount
09/20/2023	Kent District Library-Vendor	Youth Programing donation	Other Services	67.59
09/20/2023	Lake Odessa Community Library	efines and youth donation	-SPLIT-	107.13
09/20/2023	Loutit District LibraryVendor	efines and youth donation	-SPLIT-	241.62
09/20/2023	Muskegon Area District Library-Vendor	efines and youth donation	-SPLIT-	1,001.51
09/20/2023	Newaygo Area District Library-Vendor	efines and youth donation	-SPLIT-	147.36
09/20/2023	Salem Township Library-Vendor	efines and youth donation	-SPLIT-	274.90
09/20/2023	Spring Lake District Library-Vendor	efines and youth donation	-SPLIT-	192.14
09/20/2023	Tamarack District Library-Vendor	efines and youth donation	-SPLIT-	110.59
		Total 001.	3 · eCommerce - Checking	7,788.51
			TOTAL	26,743.87

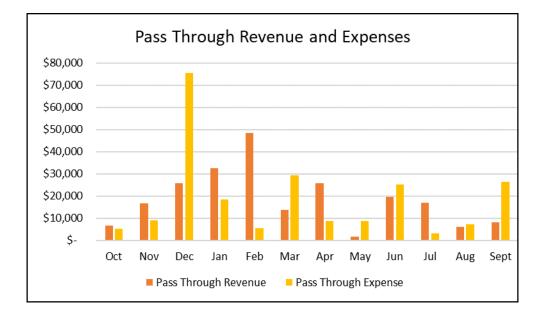
Lakeland Library Cooperative FY2022-23 Revenue and Expenses by Fund

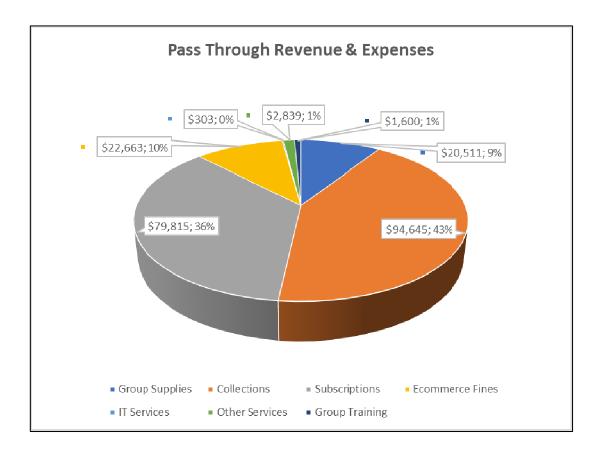




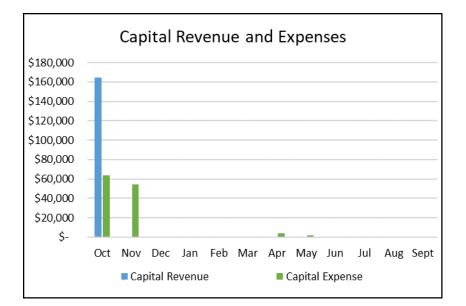


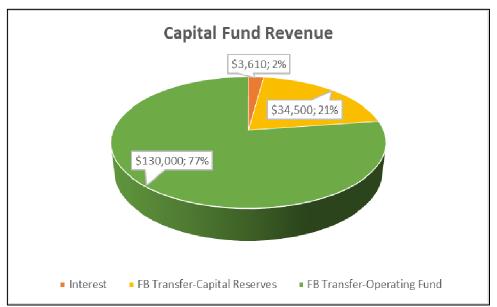
Lakeland Library Cooperative FY2022-23 Revenue and Expenses by Fund

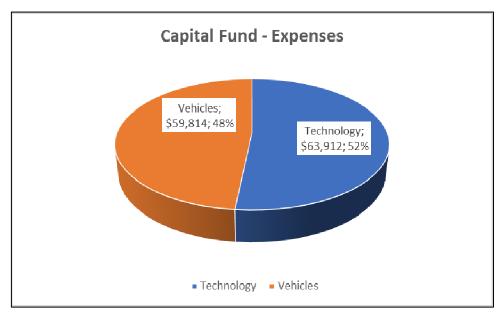




Lakeland Library Cooperative FY2022-23 Revenue and Expenses by Fund







Lakeland Library Cooperative Operating Fund Balance Sheet As of October 31, 2023

ASSETS

114,545
593,887
708,433
22,180
74,429
64,084
138,513
869,125
318,585
\$ 1,187,710

LIABILITIES & EQUITY

Liabilities	
Current Liabilities	
Accounts Payable	3,910
Other Current Liabilities	
231 · Payroll Liabilities	2,195
237 · Benefit Liabilities	 4,210
Total Other Current Liabilities	 6,404
Total Current Liabilities	 10,314
Total Liabilities	\$ 10,314
Equity	
370 · Nonspendable Funds	88,574
371 · Property	318,585
390 · Unassigned Funds	792,063
399 · Net Position - Unrestricted	47,793
Net Income	 -69,619
Total Equity	\$ 1,177,396
TOTAL LIABILITIES & EQUITY	\$ 1,187,710

Lakeland Library Cooperative Operating Budget vs. Actual October 2023

	Oct 23	Budget	%
Income			
566 · State Aid Revenue	0	709,000	0.0%
631 · Administrative Services	29,484	139,186	21.2%
632 · Delivery Services	27,601	117,496	23.5%
633 · ILS & IT Services	148,409	565,273	26.3%
665 · Interest Revenue	0	5,000	0.0%
672 · Other Revenue	 0	100	0.0%
Total Income	\$ 205,494	\$ 1,536,055	13.4%
Expense			
702 · Salaries & Wages	28,324	811,730	3.5%
710 · Benefits	17,483	153,750	11.49
719 · Mileage	224	3,500	6.49
720 · Professional Development	327	9,000	3.69
726 · Supplies	35	3,840	0.99
801 · Professional Services	500	26,740	1.99
810 · Insurance	11,065	17,480	63.39
817 · ILS & IT Expenses	168,020	400,305	42.0°
831 · RIDES	0	8,580	0.0
860 · Delivery Expenses	2,336	57,555	4.19
880 · Member Development	0	6,000	0.09
920 · Facility Expenses	1,799	37,575	4.89
Total Expense	\$ 230,113	\$ 1,536,055	15.0%
Net Ordinary Income	\$ (24,619)	\$ -	100.0%
Other Expense			
995 · FB Transfers Out	45,000	45,000	100.09
Total Other Expense	\$ 45,000	\$ 45,000	100.09
Net Income	\$ (69,619)	\$ (45,000)	154.7%

Lakeland Library Cooperative Operating Checks for the Month As of October 31, 2023

Date	Name	Мето	Account	Amount
001 · Checki	ng Accounts			
10/04/2023	Pine Rest Chr Mental Health Service	EAP	Benefits	324.00
10/04/2023	Seaman's Air Conditioning/Refrigerat	ion	Building Repairs/Maintenance	966.52
10/04/2023	Meekhof Tire Sales & Service, Inc.		Vehicle Repairs/Maintenance	3,389.56
10/06/2023	MERS	Pension	Benefits	4,697.46
10/06/2023	State of MichiganVendor		Payroll Liabilities	2,057.41
10/06/2023	MI-Unemployment Insurance Agency		Payroll Liabilities	151.00
10/09/2023	Amazon	Bulding Repairs, delivery supplies	-SPLIT-	690.17
10/09/2023	Berger Chevrolet		Vehicle Repairs/Maintenance	146.45
10/09/2023	Cintas	Floor mats	Facility Contracts	119.20
10/09/2023	Comcast	Data Lines	IT Operations	575.00
10/09/2023	Granger	Trash removal	Facility Contracts	114.63
10/09/2023	Healthiest You	Telehealth	Benefits	76.50
10/09/2023	Home Depot	Parking lot repairs	Building Repairs/Maintenance	359.77
10/10/2023	Payroll		-SPLIT-	17,336.36
10/10/2023	United States Treasury		Payroll Liabilities	5,575.66
10/10/2023	MERS 401/457		Payroll Liabilities	1,327.37
10/10/2023	Backstage Library Works		Authority Control	330.70
10/10/2023	Coverall - New Dreams, Inc.	Janitorial service	Facility Contracts	855.00
10/10/2023	Fuel Management System		Vehicle Fuel	1,014.81
10/10/2023	OCLC	EZproxy	IT Operations	1,158.52
10/10/2023	ProQuest LLC		Syndetics	22,054.37
10/18/2023	Delta Dental	Dental/Vision Insurance	Benefits	342.65
10/18/2023	Innovative Interfaces, Inc.		III Maintenance	134,392.26
10/18/2023	White Pine Library Cooperative	MCDA	Memberships	500.00
10/19/2023	Aflac		Payroll Liabilities	403.82
10/19/2023	BCBS	Health Insurance	Benefits	1,989.30
10/19/2023	BCN	Health Insurance	Benefits	5,014.61
10/19/2023	Berger Chevrolet		Vehicle Repairs/Maintenance	107.21
10/19/2023	Consumers Energy		Utilities	438.02
10/19/2023	DTE Energy		Utilities	73.64
10/19/2023	DTE Energy		Utilities	52.34
10/19/2023	Grand Rapids City Treasurer		Utilities	239.30
10/19/2023	Michigan Insurance Company	Property Insurance	Insurance	2,398.00
10/19/2023	Mitel		Telephones	478.00
10/19/2023	Overdrive	service plan	Overdrive Platform	8,000.00
10/19/2023	Patron Point	Verify Transactions	Patron Point	324.90
10/19/2023	SS Power Wash	Truck wash	Vehicle Repairs/Maintenance	90.00
10/19/2023	Standard Insurance - MERS group	LTD/Life Insurance	Benefits	260.21
10/20/2023	Grand Rapids Income Tax Dept.		Payroll Liabilities	109.98
10/20/2023	Walker City Treasurer		Payroll Liabilities	260.51
10/20/2023	Cornell, Janet - vendor	mileage and postage	-SPLIT-	19.47
10/20/2023	Fuel Management System		Vehicle Fuel	1,014.86
10/24/2023	Payroll		-SPLIT-	18,448.67
10/24/2023	United States Treasury		Payroll Liabilities	5,929.46
10/24/2023	MERS 401/457		Payroll Liabilities	1,375.91
			TOTAL	245,583.58

Lakeland Library Cooperative Pass Through & Capital Funds Balance Sheet As of October 31, 2023

	Pass	Through	 Capital
ASSETS			
Current Assets			
Checking/Savings			
001 · Checking Accounts			
001.1 · Fund - Checking		56,058	1,493
001.3 · eCommerce - Checking		6,857	
Total 001 · Checking Accounts		62,916	1,493
002 · Savings Accounts			57,168
Total Checking/Savings		62,916	58,661
Accounts Receivable		1,387	
Other Current Assets			
123 · Prepaid Expense			10,712
Total Other Current Assets		0	10,712
Total Current Assets		64,302	69,373
TOTAL ASSETS	\$	64,302	\$ 69,373
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Other Current Liabilities			
214 · Due To Other Funds		40,000	34,429
Total Other Current Liabilities		40,000	34,429
Total Current Liabilities		40,000	34,429
Total Liabilities	\$	40,000	\$ 34,429
Equity			
370 · Nonspendable Funds			10,350
390 · Unassigned Funds			1,591
399 · Net Position - Unrestricted			44,384
Net Income		24,302	 (21,381)
Total Equity	\$	24,302	\$ 34,944
TOTAL LIABILITIES & EQUITY	\$	64,302	\$ 69,373

17

Lakeland Library Cooperative Pass Through & Capital Budget vs. Actual October 2023

		Pass Through		 Сар	oita	I & Growth			
		Oct 23		Budget	%	Oct 23	I	Budget	%
Income									
628 · Group Supply Revenue		0		8,700	0.0%				
629 · Group Collections		21,849		92,000	23.7%				
635 · Group Services		0		86,000	0.0%				
637 · Ecommerce Fines		6,945		28,000	17.9%				
645 · IT Services		0		350	0.0%				
665 · Interest Revenue						142		2,000	7.1%
672 · Other Revenue		0		750	0.0%				
677 · Group Training		200							
Total Income	\$	28,994	\$	215,800	12.5%	\$ 142	\$	2,000	7.1%
Expense									
728 · Library Supply Expense		0		8,700	0.0%				
729 · Collection Expenses		4,692		92,000	5.1%				
805 · Group Subscriptions		0		86,000	0.0%				
807 · Fines Paid		0		28,000	0.0%				
830 · IT Services Expense		0		350	0.0%				
969 · Other Services		0		750	0.0%				
970 · Capital Outlay									
971 · Building/Grounds Improvem	ents					0		7,500	0.0%
975 · Technology						66,523		85,000	78.3%
Total 970 · Capital Outlay						66,523		92,500	71.9%
Total Expense	\$	4,692	\$	215,800	2.2%	\$ 66,523	\$	92,500	71.9%
Net Ordinary Income	\$	24,302	\$	-	100.0%	\$ (66,381)	\$	(90,500)	73.3%
Other Income									
699 · Fund Balance Transfers In						45,000		90,500	49.7%
Total Other Income	\$	-	\$	-	0.0%	\$ 45,000	\$	90,500	49.7%
Net Income	\$	24,302	\$	-	100.0%	\$ (21,381)	\$	-	100.0%

Lakeland Library Cooperative Pass Through & Capital - Monthly Checks As of October 31, 2023

Date	Name	Memo	Account	Amount
001 · Checking	Accounts			
001.11 · Checl	king - Pass Through			
10/19/2023	OverDrive	audio and ebooks	Group Collection	4,691.65
			Total 001.11 · Checking - Pass Through	4,691.65
001.12 · Checl	king - Capital			
10/20/2023	Innovative Interfaces, Inc.	Cloud Hosting	Technology	66,523.07
			Total 001.12 · Checking - Capital	66,523.07
			TOTAL	71,214.72



COOPERATIVE DIRECTOR'S REPORT

November 9th, 2023

Once in a blue moon, I read an article that really tips the scales for me. David Brooks' "The essential skills for being human" in the 10/22 print edition of <u>The New York Times</u> is that article. I don't always agree with him but as a social scientist, I think Brooks has great ideas and observations, researches and conveys them well and his intellectual curiosity continues to inspire me. I purchased the reprint rights for this for all of you, the LLC leadership team and the MCDA directors. **The Times** has strict standards so I'm not posting it as a part of the packet but as an attachment. Life is very tumultuous right now and I hope you find this as helpful and encouraging as I do. I'm happy to discuss it if you are interested. Happy holidays in advance.

Tiffany Chase has been promoted to director at the Newaygo District Library!. Mary Cook will be leaving Allendale to be the director of the Gary Byker Memorial Library in Hudsonville. Congratulations to them both and best of luck to Kelly Tinkam who will remain part-time at Newaygo and to Melissa Huisman (Gary Byker) who is retiring after 27years. Best to you as you begin this new chapter!

Ann Langois has arrived, and her first official day was 10/27. She will return to Germany on the 9th and be back with us by the end of the month. While in Germany, she will work full-time for us and she now has access to everything she needs. Thank you for your patience. We are all so pleased she is a part of Lakeland!

The LLC leadership team is meeting on Monday, November 6th and we are going to begin to look at best practices and how we can truly transform our services. This will take time, patience and a lot of input from all of you but now is the time and the strategic plan will be our guide....slowly but surely. We are also having an all staff luncheon to welcome not only Ann, but Tisha and May our new(ish) sorters as well.

Patmos: We will be able to announce the results of the election at the meeting and see how they will move forward if it passes. I plan to attend their board meeting on the 13th.

I'm continuing my work with 5 libraries as they go through the strategic planning process. This is such important work and I am so pleased so be a part of it. It is a bit discouraging when participants try to turn it into a book banning discussion but it's also

uplifting when other participants support me when I take us back to the original intent of the focus group. We certainly do live in interesting times.

Please read everyone's reports below because we have made such progress in so many areas even though this has been such a challenging time and will continue to be so until we sort out reports, e-mail and other issues but I am so proud to be a part of the LLC team.

Board and Advisory Agenda Items:

Board: Dale will reside since Lance is out of town. Welcome Kerry Fountain as our newest Board member and to Rob Bristow who joined us last year.

- Board Officers Election: The slate is included in the packet.
- Strategic Planning Update: I have updated the plan and look forward to your comments and questions.
- Muskegon County Libraries ILS Exploration: MADL, White Lake and Hackley are taking preliminary steps to research other ILS offerings and if going on their own as a countywide entity would be beneficial. They will provide information but again this is preliminary and will take time.
- Board Member Oath (Signing to be completed right before adjournment, so Ingrid Boyer can act as notary.)

Advisory: Welcome to Stef Reed as our newest officer We will have thorough updates on the first 3 agenda items and we look forward to the discussion on the MLA conference.

- Patron Point Update
- BiblioSuggest Update
- BiblioApps Update
- MLA Conference Discussion

Manager/Specialist Reports:

Cataloging Services Manager - Jeff Lezman

October 2023 activities

E-mail & telephone consulting contacts: 19

Sierra records manually edited: 37

We added 749 Hoopla records to the database.

Jeff Lezman and Allison VandenBos-Hipskid attended a webinar entitled "Future applications of AI in the creating and managing of library metadata.

September 2023 Statistics

The statistics for September 2023 show a decrease in the number of cataloging requests we received, and a decrease in the number of records cataloged compared to September of last year.

The number of requests to be cataloged in September was down by 23% compared to September 2022. The number of requests received that were already in the database increased by 82%.

The number of records copy-cataloged in September was down by 25% compared to September 2022, due to staff vacations, while the number of original records cataloged was down by 32%. The total number of records cataloged was down by 26% compared to September 2022.

Cataloging	Septembe r 2023	YTD	Septembe r 2022	YTD	Monthly %	YTDPCT
Requests Received	1695	21384	2196	22542	-23%	-5%
Requests already in database	60	672	33	985	82%	-32%
Requests to be cataloged	1635	20712	2163	21557	-24%	-4%
Copy Cataloging	1055	18199	1413	18737	-25%	-3%
Original Cataloging	153	2588	225	2330	-32%	11%
Total Cataloged	1208	20787	1638	21067	-26%	-1%

Delivery & Facility Manager - Terry Cross

	October – 2023	October – 2022	Difference	% Change
Total Book	3,015	2,774	241	9%
Bags & Bins				

In October 2023, there were 3,015 book bags and bins sorted, loaded, and delivered to member libraries. The 3,015 bags and bins that were delivered in October 2023 were 9% more than the 2,774 bags and bins that were sorted and delivered in October of the prior year.

RIDES statistics: In addition to the book bags and bins that were received from member libraries, we also received and sorted 194 Mel Cat bins in October 2023. This was an increase of 60 bins as compared to the 134 bins that were received in October 2023. Also in October 2023, we sent out 187 bins, which was an increase of 59 bins as compared to the 128 bins that were sent out in October 2022.

In October, I drove for two weeks, covering for both of the drivers who were each off for one week.

Building maintenance in October consisted of painting the parking space lines and handicap logo in the front parking lot and filling in the larger cracks with a heated rubber type crack filler. The work was done at a substantially lower cost than quotes that were received by contractors. I also replaced a faucet, and the carpets were cleaned.

Digital Services Specialist – Nicki Johnson

In October, VOX orders were placed with free shipping and a 12% discount. Creativebug subscriptions were finalized. We were able to roll the existing subscriptions in with new sign-ups for extra savings for all involved. I have also been working on continued Overdrive stats. New lanyards are in the works for all board, advisory and committee members.

Finance & HR Assistant - Janet Cornell

The FY23 financials have been wrapped up and the pre-audit financial statements are included in this packet. There are still quite a few reports to finalize for the audit, but I have started compiling and entering data for the state aid report so we can finish that soon. I received information for our worker's compensation audit and was able to send out the required documents for that last month.

We finalized the changes we had planned for the bank accounts. The sweep account is doing what it is supposed to do, and we were able to open a MI Class sub account for our capital funds. This should continue to increase our interest revenue while rates are still high.

QuickBooks Questions -

I have received a few questions from directors about TechSoup discontinuing QuickBooks Desktop. I've investigated the situation and Intuit is reducing the availability of their Desktop version. It will still be available, but they are going to a yearly subscription to it as many other software providers have done. Intuit is recommending users switch to QB Online which TechSoup will continue to offer, but that may or may not be your best or easiest solution. There are some features available in Desktop that aren't available in QB Online and some of the areas of entry aren't named the same – enough to cause some frustration as you learn the program.

If you want to stay with the Desktop version, you would only be able to purchase a subscription by calling Intuit directly. Be advised that there will be a substantial price difference between TechSoup and Intuit's subscription price. Because of this, I am looking into some other alternatives to QuickBooks that will be easy to use and affordable. I will be sending out a survey to get some data from you as I start this process. Please fill out the survey whether you use QuickBooks or not. You may be using a program that will be a good solution for those facing this problem. It will also help me in determining what alternatives will be a good solution.

I will share the survey results and the information I gather with you so you can make your decision. If I find a few alternatives that may be a good fit, I'll try and schedule a demo for you to participate and ask questions - bringing my questions as well. I hope to get these scheduled before the end of the year. If you need to make a switch, it would be better to do this in January, so you don't have to reenter payroll for the calendar year.

IT Manager – Dave VanderGraaf

Email

The migration project has passed the halfway point and is going well, with 8 more locations planned for this month. Distribution list testing has started (using a new platform and a different email domain) and will be shared soon.

Servers

Four of Lakeland's servers are set to have warranties expiring within the year. With some former services now retired (Scola, iTiva, etc.), a full assessment is needed to verify equipment needs. EZproxy troubleshooting is still ongoing.

Old Equipment

Another full trailer of old equipment has been picked up by Dedicated Recycling from Norton Shores, but this project is also still ongoing.

Ticket Counts

October help desk tickets created: 166 October help desk tickets closed: 155 *Tickets can span several days/weeks depending on the issue/project.

ILS Manager – Ann Langois -No report

Member Services Manager – Amber McLain

Patron Point

As you all know, we hit a bit of a SNAFU with auto-renew, so that has been put on hold for the time being. The good news is that there has been movement on this, and we are working with Patron Point to improve the situation and hopefully get us back on track soon. Beyond that, Patron Point is performing as expected with few exceptions - if you run into an issue, please reach out to me so I can look into it and possibly put a ticket in with Patron Point to see what we can do about the issue.

Capira

As we wean off of Capira, they are a bit slow to respond to our requests, so please be patient when submitting requests for changes.

Bibliocommons

BiblioSuggest is currently in its testing phase. We will be monitoring its performance in the test libraries. Then we will tweak the product as necessary before rolling it out to all libraries. We expect the member-wide rollout to be no later than the end of the calendar year.

Committees

Committees are going well. I attend all meetings as a liaison to Lakeland to provide resources and support where needed. I also step in to facilitate these meetings where necessary.

Youth Services has their annual Summer Reading Workshop coming up on November 17.

Continuing Education also has events coming up:

- November 14: Back to Basics
- January 11: Lakeland Lunch and Learn Library of Things
- March 14: Lakeland Lunch and Learn Outreach

You can check the Lakeland calendar for information on registering for these events, and keep an eye on your email for more information on each event. If you have any ideas for further events, please feel free to reach out, we love to hear your ideas!

Email Migration

As a reminder, once you migrate, please fill out Email Migration Survey: https://docs.google.com/forms/d/e/1FAIpQLSfImp3B7DFi9XFqg-

PowLC93HyjFxm1vtjSUMAKpbr8X6iK3Q/viewform

And a Directory update form: <u>https://llcoop.org/directory-update-form/</u>

This helps to expedite the process of migration, and also ensures that you have the email you want for each service we provide. If you have any questions or need any assistance with switching email addresses over, please feel free to contact me.

Respectfully submitted,

Carol Dawe

LAKELAND LIBRARY COOPERATIVE ADVISORY COUNCIL MINUTES – Unofficial Thursday, September 14, 2023 at 9:30 a.m. At the KDL Service Center

Council Members Present: Lakeland Staff Present:

- 1) CALL TO ORDER AND ROLL CALL: The meeting was called to order at 10:05 by Mary Cook.
- 2) **APPROVAL OF AGENDA:** Teresa Kline moved, supported by Deanna Riggleman to approve the agenda as presented *motion carried.*
- 3) PUBLIC COMMENTS: None.
- 4) **APPROVAL OF MINUTES:** Matt Lubbers-Moore moved, supported by **Joe Zappacosta**, to approve the Advisory Council minutes from **August 2023**, as presented *motion carried*.
- 5) COUNCIL PRESIDENT REPORT: Mary Cook gave an update about board elections.
- 6) **BOARD REPORT:** None.
- 7) **ILS MANAGER'S REPORT:** Carol gave an update about how things are going since Sheryl's retirement. She also emphasized that the libraries should email tech-help whenever possible to provide a written record for staff.
- 8) **MEMBER SERVICE MANAGER'S REPORT:** Amber shared that Patron Point student forms are up and running, BiblioSuggest is being worked on, and Continuing Ed has events upcoming.
- 9) **COOPERATIVE DIRECTOR'S REPORT:** Carol ran a survey about New Director orientation being online versus in person.
- 10) COMMITEE REPORTS:
 - a) Continuing Education included for information.
 - b) Circulation included for information.
- 11) OTHER REPORTS:
 - a) MLA: Shirley Bruursema shared that the fall legislative session will be busy. First Amendment protections, big box store issues, and gun limitations are expected to be discussed. Dale Parus shared more about the big box and gun issues.

12) ONGOING BUSINESS:

- a) Fall Programming and Projects
 - i) Ionia is currently undergoing a staffing shift
 - ii) Flat River is currently renovating their teen area
 - iii) Allendale is currently getting estimates for their new website
 - iv) Tamarack is working with their High School to get books in student hands because the school doesn't have a library
 - v) Spring Lake is having a block party with John Ball Zoo, a Firetruck, and more
 - vi) Hudsonville shared that LibraryMarket's calendar has been approached for a possible MCLS group purchase

13) NEW BUSINESS:

- a) The group split into two to caucus for two open Board seats.
- b) Motion to approve Dale Parus for Class 4 representative Matt Lubbers Moore moved, supported by Maggie McKeithan.
- 14) PUBLIC COMMENTS: None.
- 15) **NEXT MEETING:** Thursday, **October 12, 2023** following the 9:30 a.m. Board Meeting at Kent District Library Service Center
- 16) ADJOURNMENT: Motion to adjourn at 10:44 motion carried.

Respectfully submitted by, Amber McLain



Board Officers Election: October 2023-September 2024

Board Meeting: November 9, 2023

Slate of Car	ndidates for one-year terms:
Chair:	Lance Werner (Kent District Library, Class VI)
	Write-in:
Resu	ts:
Vice Chair:	Dale Parus (Ionia Community Library, Class IV)
	Write-in:
Resu	ts:
Secretary:	Ron Suszek (Muskegon Area District Library, Class VI)
	Write-in:
Resu	ts:
Treasurer:	Maggie McKeithan (Spring Lake Library District, Class IV)
	Write in:
Resu	ts:



Staff Key: CD=Cooperative Director CS=Cataloging Services DS=Digital Services FD=Facilities & Delivery FHR=Finance & Human Resources IT=Information Technology ILS=Integrated Library System MS=Member Services

Activity Plan 2023 – 2025 October 2023 UPDATE

* All staff members report to Cooperative Director
** Only current activity has dates
Grey shading means completed.
Current/New Activity is in **bold text**.

LEADING

Goal 1.1 Ensure barrier-free, two-way communication between members and with LLC.					
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>		
Develop a Communication Plan that includes email and other upgrades to improve access to information, troubleshooting, and networking	LLC Team	Begin 4/1/2023	Starting to look at samples, get team input etc. Entire team working to support Dave as he works with Nick Heimler. 19 libraries are complete as of 10/31. 4 in process with 13 more to do! Looking and testing options for distribution lists. Amber, Carol are participating in a		

			workshop on communication plans to move us forward.
Consider a platform like Slack, Jira or Teams	IT, MS	Begin 4/1/2023	Waiting for input from new ILS manager.
Update LLC marketing/promotional materials	CD, FD, MS, DS, IT	Completed by 12/31/2023	This project is completed and we will continue to add branding as needed.

Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>
Review LLC policies for DEI practices and integration	CD, MS, FHR	TBD	Looking at cataloging and budgeting and other standards for equity among members
Review marketing language	CD, DS, FHR, MS	TBD	
Support members in learning about and integrating DEI practices	CD, FHR	Ongoing	LLC Director attends MCDA DEI meeting. Group provided an "Anatomy of a Collection Development Policy" and on an Accessibility Policy draft which will be shared in late November.

Goal 1.3 Incorporate intellectual freedom into our Plan of Service, bylaws, policies, and training plans.					
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>		
Consult ALA Office for Intellectual Freedom and other partners for resources and guidance	CD, DS, FHR	TBD			
Conduct an audit/review of all bylaws, policies, and training plans	CD, DS, FHR	TBD			

Edit and update bylaws, policies, and training	CD, DS, FHR	TBD	Bylaws and Plan of Service
plans to incorporate intellectual freedom			completed.
concepts and practices			

LEARNING

Goal 2.1 Create comprehensive training to provide a multi-format, standardized curriculum for member library staff.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Create a training plan - consider different levels of staff, web portal and corresponding curriculum that incorporates on-demand, remote, regional, and in-person training for the current ILS, reports and statistics and other requests from recent and future surveys with built in measurements from evaluations/surveys for every session	MS, LLC TEAM	Begin in 10/2023 Late 2 nd Quarter	Amber has a template ready. Waiting for Ann to arrive and for them to do a needs assessment and then begin to create a calendar etc.	
Seek out volunteers (at all levels of library staff) to give input/Beta test, badging	MS, LLC TEAM	Begin in 2/2024		

Goal 2.2 Work with library-related partners across the state to create a shared method of informing member library staff about training opportunities.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Partner with MCLS, MLA, LOM, school association to determine best communication methods	CD	TBD	Until staffing issues at LOM are resolved, this will be difficult to address. Sharing info with Coop Directors.	

Work with partners to create a statewide CE calendar, newsletter, or other communication vehicle	CD, MS, DS	TBD	Until staffing issues at LOM are resolved, this will be difficult to address. Hiring is almost complete at LOM so we will update this as info is provided.

Goal 2.3 Add value to the operations and culture of members libraries by delivering continuing education, professional development, and networking opportunities that are not available from other sources.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Determine CE/PD needs that are currently not met by other sources	CD, MS & CE COMMITTEE	ONGOING Schedule for 2023 is set.	New programs/webinars etc. Back to Basics: Collection Development. Beyond Book bans. Board Development on IF.	
Develop additional networking opportunities for members	CD, MS and CE COMMITTEE	Ongoing.	ALA Bus Trip, Post Advisory Council Brown Bag Lunches. Others will be added.	

LENDING

Goal 3.1 Ensure a cohesive vision for the future of the ILS by capturing institutional knowledge and creating a succession plan to fill key roles.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Document current key roles/positions/procedures	LCC TEAM	Completed 8/1/23	Job description, job posted, procedures and documentation and current ILS recommendations	

Determine hiring needs and potential timelines for future openings	CD	Completed by 6/1/2023	Interviews
Hire new ILS Manager		Completed 8/1.	Make an offer and set start
		Waiting for onsite onboarding.	date, develop onboarding plan
Onboarding of new ILS Manager on site.	CD, LLC TEAM	Plan completed and onboarding is ongoing	Develop onboarding plan and follow the plan
		until mid Dec.	

Goal 3.2 Improve the functionality of the ILS by investigating ways to streamline and maximize the features of the existing ILS and 3 [,] party add-ons.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
LLC staff learn more about ILS functionality and integrations	LLC TEAM with lead by ILS and MS	2024—exact TBD	24 Training hours were purchased from Innovative for staff use to commence in December. Meet with Innovative staff in November with Ann. Reports are being reviewed as are all current practices. This will take a lot of time in 2024.	

Goal 3.3 Develop a wish list of ILS features and functionality desired by members to inform future ILS decision-making.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Create a Task Force to inform process and	ILS, MS, CS, IT, CD, DS	TBD		
develop feedback mechanisms				
Investigate additional potential ILS features	ILS, MS, CS, IT, CD, DS	TBD		
and functionalities				
Survey members	MS	TBD		

Goal 3.4 Find ways to share resources and services to benefit all members.			
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>

Investigate additional shared collections, i.e., library of things, STEM kits, other rotating collections	CS, DFS, ILS, MS	2024, TBD	
Investigate additional group purchases and subscriptions, i.e., HR Source, Board Source	DS, CD	ONGOING	Renewals, new products etc. Crafty is new. Vox, Ancestory. BiblioApps, etc.
Feedback mechanism, decision-tree creation, work on formalizing process for group purchases.	DS, CD, MS	1/1/2024	Google Spreadsheets have been implemented. Others are being explored.

Goal 3.5 Complete a delivery study and implement recommended changes for increased efficiency and access.				
Activity	Staff Responsible	<u>Timeline</u>	<u>Update</u>	
Conduct a study to identify potential problem points in delivery service procedures and consider possible procedures to streamline	FDS, CD, ILS	Began 7/1/2023	Looking at various options, various bag counts to target growing need at specific libraries.	
Update delivery policies based on study findings	FDS, CD, ILS	TBD		
Communicate and implement new delivery procedures based on study findings	FDS, DS, MS, ILS	TBD		

OATH OF OFFICE

Name: _____[Print]

I do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution of the state of Michigan and that I will faithfully discharge the duties of my position on the Lakeland Library Cooperative Board in accordance with the Plan of Service, Bylaws and associated documents, laws and policies to the best of my ability.

Signature: _____

Date Signed: _____

Notary Stamp and Signature: