

BOARD MONTHLY MEETING

Thursday, September 12, 2024 9:30 a.m. ADVISORY COUNCIL TO FOLLOW

Kent District Library Service Center 814 W River Center NE Comstock Park, MI 49321

AGENDA

1)	CA	LL TO ORDER AND ROLL CALL		
	a)	Introduce New Members		
2)	ΑP	PROVAL OF AGENDA	(m)	
3)	QU	ESTIONS FROM MEMBERS & BOARD PRESIDENT/COOPERATIVE D	IRECTO	OR ANSWERS
4)	PU	BLIC COMMENTS		
5)	ΑP	PROVAL OF MINUTES		
	a)	August 08, 2024, Unofficial Board Minutes	(m)	PAGE 2
6)	FIN	IANCIAL REPORT		
	a)	August Financials and monthly check register	(m)	PAGES 3-8
7)	PR	ESIDENT'S REPORT	(i)	
8)	CO	OPERATIVE DIRECTOR'S REPORT	(i)	PAGES 9-14
9)	CO	UNCIL/COMMITTEE REPORTS		
	a)	Advisory Council Official Minutes July11, 2024	(i)	PAGES 15-16
10)	NE	W BUSINESS		
	a)	FY2024-2025 Meeting Dates Approval	(m)	PAGE 17
	b)	FY2024-2025 Health Care Resolution	(m)	PAGE 18
	c)	FY2023-2024 End of Year Budget Amendments	(m)	PAGES19-22
	d)	FY2024-2025 Budgets	(m)	PAGES 23-30
11)	PU	BLIC COMMENTS		
12)	ВС	ARD MEMBER COMMENTS		
13)	NE	XT MEETING: October 10 at the Kent District Library Service Center		
14)	ΑD	JOURNMENT	(m)	

LAKELAND LIBRARY COOPERATIVE BOARD MINUTES – Unofficial Thursday, August 8, 2024 at 9:30 a.m. Kent District Library Service Center

Present: Dale Parus (IC), Joe Zappacosta (SM), Diane Kooiker (HO), Lance Werner (KDL), Carol Dawe (LLC), Jessica Hunt (NG), Ron Suszek (MADL), John McNauhgton (GRPL)

Lakeland Staff Present: Amber McLain

Absent: Maggie McKeithan (OS), Rob Bristow (OG)

- 1) CALL TO ORDER AND ROLL CALL: The meeting was called to order at 9:31 by Lance Werner
- **2) APPROVAL OF AGENDA:** Ron Suszek moved, supported by Dale Parus, to approve the agenda as presented *motion carried*.
- **3) QUESTIONS FROM MEMBERS:** Carol had a few people ask about the new director at Patmos she shared that the director has resigned after receiving verbal threats in public.
- 4) **PUBLIC COMMENTS:** There were no public comments.
- **5) APPROVAL OF MINUTES:** Jessica Hunt moved, supported by Ron Suszek to approve the board minutes from July 11, 2024, *motion carried.*

6) FINANCIAL REPORT:

a) July Financials and Check Register: Ron Suszek moved, supported by Dale Parus, to approve the July Financials as presented - *motion carried*.

7) PRESIDENT'S REPORT

a) No written report – but Lance shared that he spoke to the Alpena library about their current political situation. Lance also encouraged everyone to reach out if they are dealing with intellectual freedom.

8) DIRECTOR'S REPORT

- a) Carol shared that LLC has gotten new email and phone systems that have innovated the way the LLC team is working.
- b) Carol also shared that now that LLC is moving beyond local needs, we can move forward with aspect of the strategic plan regarding the shared ILS.

9) COUNCIL/COMMITEE REPORTS

a) Included for information.

10) NEW BUSINESS:

a) Strategic Plan Update – table included to show progress. We are moving into year 3 of 3.

11) PUBLIC COMMENTS:

a) None.

12) BOARD MEMBER COMMENTS:

- a) John McNaughton apologized for being late.
- b) Ron Suszek shared that the Alpena community supported the library and refused the millage increase for the county.
- c) Dale Parus had nothing to share.
- d) Joe Zappacosta had nothing to share.
- e) Diane Kooiker shared that Herrick's end of summer party will be a fandom fair.
- f) Jessica Hunt shared that everyone should thank their Youth Services librarians.
- g) Lance Werner shared that KDL passed a millage, suggested Steve Mitchell for polling prediction.
- **13) NEXT MEETING:** Thursday, September 12, 2024, at 9:30 a.m. at Kent District Library Service Center.
- **14) ADJOURNMENT:** John McNaughton moved, supported by Jessica Hunt to adjourn at 9:46 *motion carried.*

Respectfully submitted by, Amber McLain

Lakeland Library Cooperative Operating Fund Balance Sheet As of August 31, 2024

ASSETS		
Current Assets		
Checking/Savings		
001 · Checking Accounts		143,812
002 · Savings Accounts		833,347
Total Checking/Savings		977,158
Accounts Receivable		5,770
Other Current Assets		
084 · Due from Other Funds		74,429
123 · Prepaid Expenses		61,504
Total Other Current Assets		135,933
Total Current Assets		1,118,861
Fixed Assets		653,105
TOTAL ASSETS	\$	1,771,966
LIADULTIES & FOLIETY		
LIABILITIES & EQUITY Liabilities		
Current Liabilities		
Accounts Payable		6,912
Other Current Liabilities		0,912
231 · Payroll Liabilities		2,423
237 · Benefit Liabilities		4,334
Total Other Current Liabilities		6,757
Total Current Liabilities		13,669
Total Liabilities	\$	13,669
Total Elabilities	Ψ	13,009
Equity		
370 · Nonspendable Funds		84,334
371 · Property		653,105
390 · Unassigned Funds		844,096
Net Income		176,762
Total Equity	\$	1,758,297
TOTAL LIABILITIES & EQUITY	\$	1,771,966

Lakeland Library Cooperative Operating Budget vs. Actual October 2023 through August 2024

	YTD	Budget	%
Income			
566 · State Aid Revenue	716,519	709,000	101.1%
631 · Administrative Services	117,936	139,186	84.7%
632 · Delivery Services	110,405	117,496	94.0%
633 · ILS & IT Services	593,635	565,273	105.0%
665 · Interest Revenue	29,324	5,000	586.5%
672 · Other Revenue	125	100	125.1%
Total Income	\$ 1,567,945	\$ 1,536,055	102.1%
Expense			
702 · Salaries & Wages	696,931	811,730	85.9%
710 · Benefits	112,542	153,750	73.2%
719 · Mileage	2,666	3,500	76.2%
720 · Professional Development	3,850	9,000	42.8%
726 · Supplies	2,752	3,840	71.7%
801 · Professional Services	33,481	26,740	125.2%
810 · Insurance	17,821	17,480	102.0%
817 · ILS & IT Expenses	288,540	400,305	72.1%
831 · RIDES	8,225	8,580	95.9%
860 · Delivery Expenses	29,806	57,555	51.8%
880 · Member Development	4,979	6,000	83.0%
920 · Facility Expenses	 33,917	37,575	90.3%
Total Expense	\$ 1,235,510	\$ 1,536,055	80.4%
Net Ordinary Income	\$ 332,435	\$ -	100.0%
Other Expense			
990 · Debt Service	110,673		
995 · FB Transfers Out	45,000	45,000	100.0%
Total Other Expense	\$ 155,673	\$ 45,000	345.9%
Net Income	\$ 176,762	\$ (45,000)	-392.8%

Lakeland Library Cooperative Operating Checks for the Month

	As	of	Aug	ust	31,	2024
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Date	Name	Memo	Account	Amount
001.01 · Main	Checking-Sweep Acct			
08/07/2024	Classic Office Systems	phone installation	Telephones	1,200.00
08/09/2024	MERS	Pension	Benefits	5,927.02
08/09/2024	State of MichiganVendor		Payroll Liabilities	2,871.24
08/09/2024	Cintas	Floor mats	Facility Contracts	119.20
08/09/2024	Comcast-Data Lines	Data Lines	IT Operations	575.00
08/09/2024	Consumers Energy		Utilities	579.94
08/09/2024	Flyers Energy (Fuel Mgt)		Vehicle Fuel	1,272.21
08/09/2024	Granger	Trash Removal	Facility Contracts	114.63
08/09/2024	SS Power Wash	Truck wash	Vehicle Repairs/Maintenance	90.00
08/12/2024	Cornell, Janet - vendor		Mileage	22.78
08/12/2024	Coverall - New Dreams, Inc.	Janitorial Supplies	Facility Contracts	170.00
08/12/2024	Healthiest You	Telehealth	Benefits	76.50
08/12/2024	Innovative Interfaces, Inc.	Training	III Maintenance	2,400.00
08/12/2024	Langlois, Ann - Vendor		Mileage	10.72
08/12/2024	Wolverine Power Systems, Inc.	Generator Maintenance	Facility Contracts	2,008.15
08/13/2024	Payroll		-SPLIT-	17,753.03
08/13/2024	United States Treasury		Payroll Liabilities	6,054.92
08/13/2024	MERS 401/457		Payroll Liabilities	2,041.22
08/21/2024	Delta Dental	Dental/Vision Insurance	Benefits	518.42
08/23/2024	Grand Rapids Income Tax Dept	:.	Payroll Liabilities	248.29
08/23/2024	Walker City Treasurer		Payroll Liabilities	346.90
08/26/2024	Aflac		Payroll Liabilities	403.82
08/26/2024	BCBS	Health Insurance	Benefits	2,518.30
08/26/2024	BCN	Health Insurance	Benefits	2,727.73
08/26/2024	Berger Chevrolet		Vehicle Repairs/Maintenance	88.66
08/26/2024	DTE Energy		Utilities	83.20
08/26/2024	DTE Energy		Utilities	73.07
08/26/2024	First National Bank	IT, fees, supplies, prof development	-SPLIT-	3,385.78
08/26/2024	Flyers Energy (Fuel Mgt)		Vehicle Fuel	1,064.93
08/26/2024	Standard Insurance - MERS	LTD/Life Insurance	Benefits	261.96
08/27/2024	Payroll		-SPLIT-	18,804.10
08/27/2024	United States Treasury		Payroll Liabilities	6,500.28
08/27/2024	MERS 401/457		Payroll Liabilities	2,041.22
08/27/2024	Dawe, Carol - vendor	Mileage and member development	-SPLIT-	365.58
08/27/2024	Heimler, Nick	IT operations	IT Consulting	3,570.00
			TOTAL	86,288.80

Lakeland Library Cooperative Pass Through & Capital Funds Balance Sheet As of August 31, 2024

	Pass	Through	Capital
ASSETS	' <u>-</u>		
Current Assets			
Checking/Savings			
001 · Checking Accounts			
001.1 · Fund - Checking		47,519	2,045
001.3 · eCommerce - Checking		9,113	
Total 001 · Checking Accounts		56,632	2,045
002 · Savings Accounts			47,820
Total Checking/Savings		56,632	 49,865
Accounts Receivable		1,420	
Other Current Assets			
084 · Due From Other Funds		79	
123 · Prepaid Expense			11,087
Total Other Current Assets		79	11,087
Total Current Assets		58,131	60,952
TOTAL ASSETS	\$	58,131	\$ 60,952
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable		1,421	
Other Current Liabilities			
214 · Due To Other Funds		40,000	34,429
Total Other Current Liabilities		40,000	34,429
Total Current Liabilities		41,421	34,429
Total Liabilities	\$	41,421	\$ 34,429
Equity			
370 · Nonspendable Funds			10,712
390 · Unassigned Funds			113
Net Income		16,710	15,698
Total Equity	\$	16,710	\$ 26,523
TOTAL LIABILITIES & EQUITY	\$	58,131	\$ 60,952

Lakeland Library Cooperative Pass Through & Capital Budget vs. Actual October 2023 through August 2024

	Pass Through			Capital & Growth						
		YTD		Budget	%		YTD		Budget	%
Income										
628 · Group Supply Revenue		6,919		8,700	79.5%					
629 · Group Collections		88,905		92,000	96.6%					
635 · Group Services		21,756		86,000	25.3%					
637 · Ecommerce Fines		28,703		28,000	102.5%					
645 · IT Services		-		350	0.0%					
665 · Interest Revenue							3,246		2,000	162.3%
672 · Other Revenue		1,675		750	223.3%					
Total Income	\$	147,958	\$	215,800	68.6%	\$	3,246	\$	2,000	162.3%
Expense										
728 · Library Supply Expense		8,341		8,700	95.9%					
729 · Collection Expenses		79,942		92,000	86.9%					
805 · Group Subscriptions		21,756		86,000	25.3%					
807 · Fines Paid		19,534		28,000	69.8%					
830 · IT Services Expense		-		350	0.0%					
880 · Member Development		1,675								
965 · Information Technology							66,148			
969 · Other Services		-		750	0.0%					
970 · Capital Outlay										
971 · Building/Grounds Improvements							5,500		7,500	73.3%
975 · Technology							6,400		85,000	7.5%
Total 970 · Capital Outlay		-		-	0.0%		11,900		92,500	12.9%
Total Expense	\$	131,248	\$	215,800	60.8%	\$	78,048	\$	92,500	84.4%
Net Ordinary Income	\$	16,710	\$	-	100.0%	\$	(74,802)	\$	(90,500)	82.7%
Other Income										
699 · Fund Balance Transfers In										
699.1 · FB Transfers In-from Operating							45,000		45,000	100.0%
699.2 · FB from Capital Reserves							45,500		45,500	100.0%
Total 699 · Fund Balance Transfers In		-		-	0.0%		90,500		90,500	100.0%
Total Other Income	\$	-	\$	-	0.0%	\$	90,500	\$	90,500	100.0%
Net Income	\$	16,710	\$	-	100.0%	\$	15,698	\$	-	100.0%

Lakeland Library Cooperative Pass Through & Capital - Monthly Checks As of August 31, 2024

Date	Name	Memo	Account	Amount
001 · Checking Acco	unts			
001.1 · Fund - Ched	cking			
001.11 · Check	ing - Pass Through			
08/26/2024 O	verDrive	Audio and Ebooks	-SPLIT-	4,995.41
		Tota	al 001.11 · Checking - Pass Through	4,995.41
001.12 · Check	ing - Capital			
				0.00
			Total 001.12 · Checking - Capital	0.00
			Total 001.1 · Fund - Checking	4,995.41
001.3 · eCommerce	e - Checking			
			_	0.00
		1	Total 001.3 · eCommerce - Checking	0.00
			TOTAL	4,995.41



COOPERATIVE DIRECTOR'S REPORT September 12, 2024

September is the time to sharpen pencils, pack lunches and get your Emmy speeches and outfits ready. Okay, maybe not, but MLA is coming and I hope to see many of you in October in Traverse City. Beautiful time to be in TC.

Board Agenda Items:

Meeting Calendar: Dates for next year as required by law. We post these online and at the office.

Health Care Resolution: This is an annual requirement to make sure that we follow the law as we provide health care to our employees. Nothing has changed from last year.

End of Year Budget Amendments: These are necessary in order to balance all accounts and close the fiscal year. The endnotes explain it well.

Budgets: The Finance Committee reviewed the budget and approved it. The Advisory Council voted in August to send the budgets to the board. These endnotes should also help with questions but please reach out to me with specific questions or I can answer questions at the board meeting too.

Advisory Agenda Items:

Board Elections. Class IV and V libraries, come ready to caucus! Democracy in action!

Fall Programming Ideas: Please come ready to share so the CE committee can move forward. We do a survey but I like to hear from you as well. Thanks in advance.

As you can see there are a lot of year-end items to address but nothing new. I actually lifted the agenda items from last year's report. I'd like to thank Janet once again for all her work on the budget, finances and end of year amendments. It's a complicated process and she makes it all seem very easy. Bravo, Janet.

Items to note:

Email/Phone Consults with Libraries: 39 Email/Phone Consults with Vendors: 8 Board and Advisory Council Officers will be elected in October as per our bylaws and plan of service. If you are interested, please let the current chair or me know. Thank you. It's a great opportunity to serve. We will have committee chair openings as well. More about that in October.

I am working with a number of libraries on board and staff development and have multiple presentations, workshops, and programs that I can modify for your library. Please let me know if you are interested. I am finishing up strategic planning at a few libraries and starting at one soon.

The LCM directors met in Muskegon in August for our annual retreat. It was fantastic if I do say so myself. Hackley Public Library hosted us and Joe gave an amazing tour of the library and the building next store! Everyone was so impressed not only by the actual buildings but Joe's knowledge and enthusiasm. We stayed at the Shoreline Resort and enjoyed the "Big Lake." We talked about how we can do more to engage communities and we are working on a proposal. More in October. We also shared information and concerns about our own work environments and we helped each other as much as possible. It is such an amazing group of people.

The next big thing is to start working on the ILS section of the strategic plan. Ann, Amber and I will be getting some plans together to bring to the board and advisory later this year.

This is short not because there is nothing to report but because there is just too much to share. Suffice it to say, we are moving forward on all levels in all departments.

Manager/Specialist Reports:

Cataloging Services Manager - Jeff Lezman

August 2024 activities

E-mail & telephone consulting contacts: 34

Sierra records manually edited: 83

We added 7,536 Hoopla records to the database.

July 2024 Statistics

The statistics for July 2024 show a slight decrease in the number of cataloging requests we received, and a decrease in the number of records cataloged compared to July of last year.

The number of requests to be cataloged in July was down by 4% compared to July 2023. The number of requests received that were already in the database increased by 28%.

The number of records copy-cataloged in July was down by 18% compared to July 2023, while the number of original records cataloged was up by 16%. The total number of records cataloged was down by 15% compared to July 2023.

Cataloging	July 2024	YTD	July 2023	YTD	Monthly %	YTDPCT
Requests Received	1929	17082	1980	17844	-3%	-4%
Requests already in database	77	816	60	567	28%	44%
Requests to be cataloged	1852	16266	1920	17277	-4%	-6%
Copy Cataloging	1394	14108	1700	15883	-18%	-11%
Original Cataloging	194	2125	167	2232	16%	-5%
Total Cataloged	1588	16233	1867	18115	-15%	-10%

Delivery & Facility Manager - Terry Cross

August 2024 - Number of Bags & Bins Loaded Daily on the Trucks at Lakeland

	August – 2024	August – 2023	Difference	% Change
Total Book Bags & Bins	3,199	3,273	(74)	(2%)

In August 2024, there were 3,199 book bags and bins sorted, loaded, and delivered to member libraries. This represents a 2% decrease as compared to the 3,273 bags and bins that were sorted and delivered in August of the prior year. In August, the two drivers loaded and delivered a combined average of 145 book bags and bins per day for delivery.

RIDES statistics: In addition to the book bags and bins that were received from member libraries, we also received and sorted 174 MelCat bins in August 2024. This was one more bin as compared to the 173 bins that were received in August 2023. These are MelCat bins that were received from the Rides courier and that we sorted and the drivers delivered to member libraries. Also in August 2024, we sent out 162 bins, which was a decrease of 5 bins as compared to the 167 bins that were sent out in August 2023. These are MelCat items that were received from member libraries and are being sent to libraries outside of Lakeland.

As previously mentioned, Brian Gale retired from his sorting position on August 9, which was also Brian's 25th anniversary. Craig Anderson was hired to replace Brian. Craig's first day was August 13 and he will be working 3 five-hour days, for a total of 15 hours a week. Craig is a recently retired post-office Rural Carrier where he delivered mail and packages for the Rockford Post Office for 34 years. He was trained by the current delivery staff and is doing an excellent job.

Regularly scheduled maintenance was performed on Truck #37 in August. After being driven for 18 months and 76,331 miles, the service included automatic transmission service and flush, brake fluid flush, the power steering fluid was replaced, the fuel system was cleaned and the oil was changed. All of the trucks are current with their regularly scheduled maintenance.

In August, I drove 2 days, covering for driver time off.

In August, there were five e-mail and or phone contacts with member libraires. These communications were related to drivers' access to buildings, changes in delivery schedules due to renovations and supply orders.

The tri-annual Poly-Bag order was made in August. Poly-bag orders are made 3 times per year, in August, December and April. A total of 8 cases were ordered for 4 different libraries.

Building maintenance in August included yard work, removal of tree branches that were hanging low over the side walk and were impairing street vision, and DTE changed the gas meter.

Digital Services Specialist - Nicki Johnson

Year-end Overdrive purchases are in the works. An Overdrive meeting will be scheduled in the new year once we have agenda items to talk about. One-on-one Overdrive Zoom training was done with Howard Miller Library's new purchasers. Swank movie licensing subscriptions have been renewed for 2024-2025 with 26 libraries participating. Two Lakeland libraries have signed up for a new collection development service offered through Brodart. This is part of a state-wide deal brokered by TLN and presented to Lakeland directors. The service looks like it will be a very helpful tool, especially for libraries with limited staff. I also worked with hoopla in August to add another Lakeland library to the service.

Finance & HR Assistant - Janet Cornell

August was a busy month, going through reconciling accounts and projecting the spending expected yet this fiscal year. Included in this month's packet are the resulting year-end budget amendments. There were quite a few adjustments needed this year, including the GASB 96 rule on subscription-based IT agreements, personnel changes in IT and Delivery, a new phone system, and other higher than expected costs on services. Since we monitor our budget throughout the year, I was able to make some of these known adjustments in the new budget moving forward and simplify this detailed process.

I was also able to get into the office this past month to do some cleanup work on physical files. Since moving to electronic paperwork and working from home, my office was like a picture frozen in time – in this case to March of 2020 with the calendar still on the wall! I hope to get in there a few times each month to maintain what physical files we still have and need to retain.

Email and phone consults with member libraries and vendors: 8

ILS Manager – Ann Langlois

August email, Zoom, and phone consults: member libraries: 39; vendors: 2

August help tickets opened: 198 August help tickets closed: 211

Quarterly meeting: the next Zoom meeting will be October 17 at 1:30 p.m. As always, we welcome you to submit information about renovations, new or leaving staff members, and other going-ons at your library. Please get them to Ann by October 15. All member library staff are encouraged to attend. A registration link and more information will be sent out.

LX Starter: earlier this year I had mentioned a product, LX Starter, that iii was going to give us to offer customized circulation notices via email to patrons. We started the initial setup but then

heard from other consortia who had adopted the product that it has a significant problem currently: if a patron's email bounces a notice several times, even if the patron addresses the issue with the email (usually a Gmail account that has hit the storage limit), the patron will be blocked from receiving future email notices. There's no way in Sierra/LX Starter to unblock it; iii's solution is to ask the patron to provide a different email address. Lakeland staff concurred that this is not a satisfactory workaround and at this time, we will not pursue using LX Starter until the issue is resolved.

Annual Patron and Charges Purge: in August following the summer reading programs, we conducted the annual patron and charges purges as provided in the LLC Circulation policy. Patrons whose records expired longer than three years ago AND who had no circ activity for three years were deleted. Circ. activity includes not only check in, check out and holds, but also activity such as validation through the patron API for third party resources and log in to their records in the public catalog. 32,862 patron records were removed (648 were KDL patrons; 579 were GRPL patrons). Old charges from 7 years ago (outside of the Michigan statute of limitations – 2017) were also purged. Following the charges purge, we conducted a synchronization of accounts in collections with Unique Management. There were about 9,800 patrons with charges from 2017 and earlier on their records. Of these patrons, 6,676 of them met the record purge criteria so they were also removed.

Member Services Manager – Amber McLain

Email/Phone Consults with Libraries: 29 Email/Phone Consults with Vendors: 22

BiblioCommons

BiblioCommons has been functioning as expected.

BiblioApp

BiblioApps has been functioning to the level we are expecting, with one small blip - there was a day in late August in which fine payments were resulting in long wait times or an error message. After some investigation, BiblioCommons believes there was a brief communication disconnect between the app and Paypal, through which payments are processed. The issue has been fixed. If an error is encountered in the app while paying fines in the future, please attempt to pay (or have the patron attempt to pay) the fines through the web catalog.

Sierra/III has added the response time issue to their roadmap and it is expected to be fixed in the 6.4 release in Sierra, which will release in Q1 of 2025. BiblioCommons is still working on their fix as well, which is expected to be implemented in Q4 of 2024. As a reminder, this is both to address the self-checkout issues on the app, as well as the stat groups for checkouts from the app.

Total Number of Apple App Users: 3,386 Total Number of Android App Users: 1,447

BiblioSuggest

BiblioSuggest has been functioning as expected. LLC catalog suggested purchases have been sent out.

Patron Point

Patron Point's integration with Sierra went down for a few days in late August, meaning that applications were unable to be processed and welcome emails were not sent out. This was due to an expiration date being put on the Sierra API and not being updated due to the many

changes in staff in the recent past here at Lakeland. We remedied the situation as soon as it was identified, and have developed a process to renew API credentials to ensure that it does not happen again. For applications that were sent in during this downtime, Patron Point and I have resubmitted them all, so things should be back on track.

Number of Applications in August: 1082 Number of Auto-Renews in August: 1425

Training

Last month I visited Lake Odessa for their staff in-service day to go over BiblioCommons, BiblioSuggest, BiblioApps, and Patron Point. I just want to remind everyone that I am available for both in-person and zoom visits for training or Q&A sessions on these programs.

Respectfully submitted,

Carol Dawe

LAKELAND LIBRARY COOPERATIVE ADVISORY COUNCIL MINUTES – Unofficial Thursday, July 11, 2024 at 9:30 a.m. At the KDL Service Center

Council Members Present: Mary Cook, Elyshia Hoekstra, Stef Reed Lakeland Staff Present: Amber McLain, Carol Dawe, Ann Langlois

- 1) CALL TO ORDER AND ROLL CALL: The meeting was called to order at 9:48 by Mary Cook.
- 2) **APPROVAL OF AGENDA:** Peggy Hemerling moved, supported by Virginia DeMumbrum to approve the agenda as presented *motion carried*.
- 3) **PUBLIC COMMENTS**:
 - a) Jen Salgat made a program suggestion having a speech pathologist at storytime.
- 4) **APPROVAL OF MINUTES:** Teresa Kline moved, supported by Virginia DeMumbrum, to approve the Advisory Council minutes from May 9, 2024, as presented *motion carried*.
- 5) **COUNCIL PRESIDENT REPORTS:** Nothing to report.
- 6) **BOARD REPORT:** Nothing to report.
- 7) ILS MANAGER'S REPORT: Ann asked the directors to talk to their circulation staff to remember to fill out patron records fully, as we encountered a few hundred without ptypes while doing system cleanup. Ann also pointed out that we will be doing our annual patron deletion in August. It was also announced that we are getting the Guardian ID field indexed, meaning this field will now be searchable from circulation. Ann also reminded everyone that Lakeland's quarterly meeting will be on July 18 online.
- 8) **MEMBER SERVICE MANAGER'S REPORT:** Amber outlined a small change with how BiblioCommons displays on order digital titles in the catalog. She also shared that the BiblioCommons FAQ page on Lakeland's website is being actively updated with information as Lakeland receives it. That link is https://llcoop.org/biblioapps-faq/. She also outlined two upcoming Continuing Education events. See report for more details.
- 9) **COOPERATIVE DIRECTOR'S REPORT:** Carol discussed the issue of board overstepping and roles and offered to host a program on board roles or have another cooperative do the same thing. The cooperative directors are working across the state to address this issue as it is prevalent.

10) **COMMITEE REPORTS**:

a) Youth Services Meeting.

11) OTHER REPORTS:

a) MLA: The "Act My Tax" group did not submit signatures to abolish property tax millages. There are also movements to move penal fines to new civil measures, which would manifest in crime-deterring cameras. State aid was increased by 1mil.

12) NEW AND UNFINISHED BUSINESS:

- a) LLC Circulation policy 3.5 regarding overdue fines
 - i) Ann headed a discussion regarding the proposed language and pointed out that it was intentionally general, as we cannot cover every scenario.
 - ii) The proposed language is only for the library's home patron
 - iii) Cierra Bakovka moved, supported by Kevin Meyer, to approve the proposed language addition to LLC Circulation policy 3.5 regarding overdue fines.
 - iv) Voting commenced by show of hands vote passed, no opposed.
- b) Adult Services Committee: Inaugural Meeting 8/1/24
 - i) This meeting will be held on zoom to go over what the committee will be and will be recorded. This meeting's purpose will be elastic at the start, and its purpose will be decided as we get things started. The officer roles will be chair, vice-chair, and secretary, serving two-year roles. An agenda will be sent out prior to the meeting.
- c) Web Accessibility Workshop Discussion
 - i) Amber offered to send out the slides and recording of this webinar.
 - ii) Carol pointed out that archived content on the site is not subject to the new regulations.

- iii) Peggy Hemerling appreciated the fact that libraries have 2-3 years to become compliant.
- 13) PUBLIC COMMENTS:
 - a) None
- 14) **NEXT MEETING:** Thursday August 8, 2024, following the 9:30 a.m. Board Meeting at Kent District Library Service Center.
- 15) **ADJOURNMENT:** Matt Lubbers-Moore moved, supported by Cierra Bakovka, to adjourn at 10:25 *motion carried.*

Respectfully submitted by, Amber McLain

Lakeland Library Cooperative Board and Advisory Council Meetings FY2024-2025

DATE	LOCATION	TIME
	Kent District Library Service Center	Board at
October 10, 2024	814 West River Center Drive NE.	9:30 a.m.
	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
November 14, 2024	814 West River Center Drive NE.	9:30 a.m.
	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
December 12, 2024	814 West River Center Drive NE. Comstock	9:30 a.m.
	Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
January 9, 2025	814 West River Center Drive NE.	9:30 a.m.
	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
February 13, 2025	814 West River Center Drive NE.	9:30 a.m.
, ,	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
March 13, 2025	814 West River Center Drive NE.	9:30 a.m.
,	Comstock Park, Michigan 49321.	Advisory
	, ,	to follow
	Kent District Library Service Center	Board at
April 10, 2025	814 West River Center Drive NE.	9:30 a.m.
' '	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
May 8, 2025	814 West River Center Drive NE.	9:30 a.m.
, ,	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
June 12, 2025	814 West River Center Drive NE.	9:30 a.m.
<u> </u>	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
July 10, 2025	814 West River Center Drive NE.	9:30 a.m.
	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
August 14, 2025	814 West River Center Drive NE.	9:30 a.m.
]	Comstock Park, Michigan 49321.	Advisory
		to follow
	Kent District Library Service Center	Board at
September 11, 2025	814 West River Center Drive NE.	9:30 a.m.
<u> </u>	Comstock Park, Michigan 49321.	Advisory
		to follow
		-



RESOLUTION TO ADOPT 80%/20% EMPLOYER/EMPLOYEE HEALTH CARE COST OPTION AS SET FORTH IN 2011 PUBLIC ACT 152, THE PUBLICLY FUNDED HEALTH INSURANCE CONTRIBUTION ACT September 12, 2024

WHEREAS, 2011 Public Act 152 (the "Act") was passed by the State Legislature and signed by the Governor on September 24, 2011;

WHEREAS, the Act contains two acceptable options for libraries and library cooperatives complying with the requirements of the Act;

WHEREAS, the options are as follows:

- 1) Section 3 "Hard Caps" Option limits a public employer's total annual health care costs for employees based on coverage levels, as defined in the Act;
- 2) Section 4 "80%/20%" Option limits a public employer's share of total annual health care costs to not more than 80%. This option requires an annual majority vote of the governing body;

WHEREAS, the Lakeland Library Cooperative Board has decided to adopt the 80%/20% option as its choice of compliance under the Act;

NOW, THEREFORE, BE IT RESOLVED the Board of the Lakeland Library Cooperative elects to comply with the requirements of 2011 Public Act 152, the Publicly Funded Health Insurance Contribution Act, by adopting the 80%/20% option for the medical benefit plan coverage year October 1st, 2024 through September 30th, 2025.

Upon a call of the roll, the vote was as follows: Ayes: Nays: Absent:	
RESOLUTION DECLARED ADOPTED.	
Board President	——————————————————————————————————————

FY2023-24 Budget Amendments

Many things have occurred since the approval of this fiscal year's budget. We had some changes in staff that affected more than just the wage and benefit accounts, a few changes implemented from a new audit rule, and an installation of a new phone system as our old vendor was bought out by a new company.

This made for more than the usual year-end budget adjustments. Some areas had little activity due to the changes while others took the brunt of activity. All three funds have some changes but by far the operating budget saw the most change. The adjustments to be made are the first amendment of the year for each fund, and the transfers between accounts are indicated in the following attached tables:

FY2023-24 Operating Budget Amendment #1

FY2023-24 Capital Budget Amendment #1

FY2023-24 Pass Through Budget Amendment #1

In addition to the budget changes in the operating fund, some transfers were also required between departments (aka Classes) to make sure the revenue and expenses were balanced within the line items. These transfers are indicated and included in the operating budget amendment.

Footnotes are included on each of the amendment pages indicating the reason for the amendment.

MOTION:

To approve the FY2023-24 budget amendments for the operating, capital, and pass-through funds as presented.

FY2023-24 OPERATING BUDGET AMENDMENT # 1 Reconcile Account and Department Budget Adjustments - Operating September 12, 2024

	Tı	ransfer Fro	m			Tra	nsfer To			•
			Current	Amended				Current	Amended	
Account	Class	Amount	Budget	Budget	Account	Class	Amount	Budget	Budget	Notes
Salaries	0	(17,000)	748,810	731,810	Consulting	0	17,060	9,830	26,890	1
Memberships	0	(60)	4,340	4,280						1
Bibliocore	0	(101,000)	109,830	8,830	Bibliocore-GASB 96	0	101,000	-	101,000	2
Benefits	0	(27,100)	105,914	78,814	Bibliocore-GASB 96	0	10,000	101,000	111,000	2
					III Maintenance	0	9,700	136,440	146,140	3
					Telephones	0	3,800	6,070	9,870	4
					IT Operations	0	3,000	35,180	38,180	5
					Patron Point	0	400	18,000	18,400	6
					Supplies	0	200	3,840	4,040	7
Vehicle Repairs	0	(5,500)	19,625	14,125	Supplies	0	5,500	4,040	9,540	,
Vehicle Fuel	0	(410)	37,730	37,320	Vehicle Insurance	0	410	6,765	7,175	8
Total Transfer	rred	\$(151,070)		<u> </u>	Total Transferre	ed	\$151,070			

	Trar	sfer Adjust	ments Betw	een Departi	ments within Budge	t Line It	ems (Class	es)		9
			Current Dept	Amended Dept				Current Dept	Amended Dept	
Dept	Class	Amount	Budget	Budget	Dept	Class	Amount	Budget	Budget	Notes
State Aid Revenue	Total B	udget \$709,0	000							а
Administration	1	(891)	319,050	318,159	Delivery	2	5,460	163,070	168,530	
IT	5	(11,110)	35,450	24,340	ILS	4	7,000	120,530	127,530	
Cataloging	6	(459)	70,900	70,441						
Salaries Total Bud	get \$73:	L,810								b
IT	5	(4,900)	50,000	45,100	Delivery	2	4,900	171,012	175,912	
Benefits Total Bud	lget \$79	,815								С
IT	5	(100)	14,772	14,672	Delivery	2	100	9,033	9,133	
Consulting Service	s Total	Budget \$26,8	90							d
Administration	1	(830)	830	-	IT	5	830	26,060	26,890	
Total Transfer	red	\$ (18,290)			Total Transferr	ed	\$ 18,290			

Notes:

- 1 Use unused portion of IT Manager wages for IT Consulting.
- 2 Per audit, adjust to special account classification for GASB 96 rule on SBITA agreements.
- **3** Purchased digital indexing services and additional training hours for ILS Manager.
- 4 Installation of new phone system.
- **5** Replacements of staff computers.
- **6** Additional fees for patron card verifications.
- 7 Replacement delivery bags.
- **8** Higher premium than budgeted for vehicle insurance.
- 9 Adjustments between departments no change in total line item budget
 - a Balance revenue for expense adjustments made in amendment and for rounding.
 - **b** Vacation and sick leave payout for retired sorter.
 - c New sorter benefits.
 - \boldsymbol{d} Unused administrative portion used for IT consulting.

FY2023-24 CAPITAL BUDGET AMENDMENT #1 Reconciliation Budget Adjustments for Fiscal Year End September 12, 2024

Т	ransfer Fr	om		Tr	ansfer To)		
			Amended			Current	Amended	
Account	Amount	Budget	Budget	Account	Amount	Budget	Budget	Notes
Capital - Technology	(70,000)	85,000	15,000	Information Technology	70,000	-	70,000	1
			-				-	
Total Transferred	\$ (70,000)			Total Transferred	\$70,000			

^{1 -} Per audit, separate line item for cloud services as they are not considered a capital outlay. Moved to operating for FY2024-24.

FY2023-24 PASS THROUGH BUDGET AMENDMENT #1 Reconciliation Budget Adjustments for Fiscal Year End September 12, 2024

Tra	ınsfer Froi	n		Т	ransfer T	ס		
Account	Amount	Current Budget	Amended Budget	Account	Amount		Amended Budget	Notes
Group Services Revenue	(3,100)	86,000	82,900	Group Supply Revenue	3,100	8,700	11,800	1
Group Subscriptions	(3,100)	86,000	82,900	Library Supplies	3,100	8,700	11,800	1
Group Services Revenue	(1,675)	84,000	82,325	Other Revenue	1,675	750	2,425	2
Group Subscriptions	(1,675)	84,000	82,325	Member Development	1,675	-	1,675	
Total Transferred	\$ (9,550)		•	Total Transferred	\$ 9,550			

Notes:

- $\ensuremath{\mathbf{1}}$ Increase in quantity and costs for supplies ordered.
- 2 Group Training Event.

Lakeland Library Cooperative

Annual Budget Presentation to the Board

<u>2024-2025</u>

Table of Contents	Page 23
Minutes from the August Finance Committee Meeting	Page 24
Operating Budget	Page25
Capital and Growth Budget	Page 26
Pass Though Budget	Page 27
Costs Per Library	Page 28
Endnotes: Budget explanation	Page 29
Menu Services Cost Formulas	Page 30

LAKELAND LIBRARY COOPERATIVE FINANCE COMMITTEE MINUTES – Unofficial Thursday, August 1, 2024, at 10:00 a.m. VIA ZOOM

Present: Lance Werner, Ex Officio (KU), Dale Parus (IC), Ron Suszek (UM)

Staff Present: Carol Dawe, Janet Cornell Absent: Maggie McKeithan, Chair (OS)

- 1) CALL TO ORDER AND ROLL CALL: The meeting was called to order at 10:01 a.m. by Carol Dawe.
- 2) **APPROVAL OF AGENDA:** Dale Parus moved, supported by Ron Suszek, to approve the agenda as presented *motion carried*.
- 3) **APPROVAL OF MINUTES:** Ron Suszek moved, supported by Dale Parus, to approve the Finance Committee minutes from July 20, 2023, as presented *motion carried*.
- 4) **NEW BUSINESS**:
 - a) 2024-2025 Budget Packet: Carol Dawe presented the packet asking for any questions or concerns. Dale Parus had a few questions regarding possible energy cost increases and sorter hour reductions in payroll. Janet Cornell answered the questions regarding fuel and utilities in that both items are below budget for this fiscal year and that Terry tracks both items in different spreadsheets so that he can submit those budgets within costs. Carol mentioned that the end note was incorrect in stating sorter hours were decreased as the hours are the same as this current year and she will update the end notes to address these items. The budget includes revenue from state aid and some from the libraries being allocated to the capital fund to go towards shared system options. Dale Parus moved to approve the budget packet with the corrections to the end notes as presented, supported by Ron Suszek motion carried.
- 5) **NEXT MEETING:** There will not be another meeting scheduled until the next budget planning process.
- 6) **ADJOURNMENT:** The meeting adjourned at 10:07a.m. *motion carried*.

LAKELAND LIBRARY COOPERATIVE FY2024-25 OPERATING BUDGET

	F	Total FY2023-24	Total FY2024-25	Y2024-25 Over (Under) Y2023-24	Percent Change	Notes
Revenue:						
State Aid Revenue by Libraries Investment Revenue Rebates	\$	709,000 821,955 5,000 100	\$ 849,000 835,717 5,000 100	140,000 13,762 - -	20% 2% 0% 0%	1 2 3
Total Revenues	\$	1,536,055	\$ 1,689,817	\$ 153,762	10.0%	
Expenses:						
Salary & Wage Expenses Benefits Mileage Professional Development Supplies	\$	811,730 153,750 3,500 9,000 3,840	\$ 782,770 124,680 3,500 9,000 3,840	\$ (28,960) (29,070) - -	-4% -19% 0% 0% 0%	4 5
Professional Services Insurance ILS & IT Expenses		26,740 17,480 289,632	71,920 19,595 377,711	45,180 2,115 88,079	169% 12% 30%	6 7 8
Rides Delivery Delivery Expenses Member Development Facility Bibliocommons (GASB 96)		8,580 57,555 6,000 37,575 110,673	9,065 56,635 6,000 38,035 114,270	485 (920) - 460 3,597	6% -2% 0% 1% 3%	9
Total Expenditures	\$	1,536,055	\$ 1,617,021	\$ 80,966	5.3%	
Net Position before FB Transfers	\$	-	\$ 72,796	\$ 72,796		
Other Funding Sources: Transfer FB for Operating Expenses Other Expenses:		-	-	-		
Transfer to Capital Fund		45,000	72,796	27,796	61.8%	11
Other Fund Sources/Expenses	\$	(45,000)	\$ (72,796)	\$ (27,796)	61.8%	
Net Position with Transfers	\$	(45,000)	\$ -	\$ 45,000		12

Lakeland Library Cooperative FY2024-25 Capital and Growth Fund Budget

-		FY23-24 Budget	FY24-25 Budget	Ove	Y24-25 er/(Under Y23-24) Endnotes
Revenue						
Shared System/Interface Option		-	39,796		39,796	14
Investment Revenue		2,000	2,000		-	
Capital Project Revenue		-	33,000		33,000	15
Total Revenues	\$	2,000	\$ 74,796	\$	72,796	-
Expenses Information Technology-Hosting		70,000	-			16
Technology - Equipment		15,000	15,000		-	
Technology - Shared System Op	tior	าร	52,296		52,296	17
Building Improvements		7,500	7,500		-	
Vehicles		-	-		-	
Total Expenses	\$	92,500	\$ 74,796	\$	(17,704)	<u> </u>
Other Revenue Sources Fund Balance Transfers In -						
From Capital Reserves		45,500	-		(45,500)) 19
From Operating FB		45,000	-		(45,000))
Total Other Revenue Sources	\$	90,500	\$ -	\$	(90,500)	<u>-</u> <u>)</u>
Net Position	\$	-	\$ -	\$	(70,000)	

Lakeland Library Cooperative FY2024-25 Pass Through Budget

	F	Y2023-24	F	Y2024-25	Difference	%	Notes
REVENUES							
Group Supplies		8,700		10,700	2,000	23%	
Group Collections		92,000		94,000	2,000	2%	
Group Services		86,000		36,000	(50,000)	-58%	20
Ecommerce Fines		28,000		28,000	-	0%	
IT Services		350		350	-	0%	
Other Revenue		750		750	-	0%	
Group Training		1,675		1,000	(675)	-40%	
Total Revenue	\$	217,475	\$	170,800	\$ (46,675)	-21%	21
EXPENSES							
Library Supplies		8,700		10,700	2,000	23%	
Group Collection Expense		92,000		94,000	2,000	2%	
Group Subscriptions		86,000		36,000	(50,000)	-58%	
Fines Paid		28,000		28,000	-	0%	
IT Service Expenses		350		350	-	0%	
Member Development		1,675		1,000	(675)	-40%	
Other Service Expenses		750		750	-	0%	
Total Expenses	\$	217,475	\$	170,800	\$ (46,675)	-21%	
Net Position	\$	-	\$	-	\$ -	0	

Library	Total FY2023-24 LLC Fees	Total FY2024-25 LLC Fees	FY24-25 Over (Under) FY23-24
Allendale Township	24,254	25,466	1,212
Alvah N. Belding Memorial	18,322	19,232	910
Carson City Public/Crystal Public	19,382	20,351	969
Cedar Springs Public	15,679	16,463	784
Coopersville Area District Library	16,351	17,169	817
Croton Township Library	12,781	13,420	639
Dorr Township	16,029	16,830	802
Fennville District	18,548	19,476	927
Flat River Community (Greenville)	23,076	24,229	1,153
Freeport District	13,272	13,935	663
Fremont Area District	19,899	20,894	995
Fruitport District Library	16,574	17,403	829
Gary Byker (Hudsonville)	19,502	20,477	975
Georgetown Township (Jenison)	35,891	37,671	1,780
Grand Rapids Public	6,718	7,054	336
Grant Area District	16,891	17,730	839
Hackley Public (Muskegon)	24,247	25,460	1,213
Hastings Public	16,661	17,494	833
Henika District (Wayland)	15,520	16,296	776
Herrick District (Holland)	48,165	50,574	2,409
Hesperia Community	13,194	13,853	660
Home Township (Edmore)	12,745	13,382	637
Hopkins Public	12,972	13,621	649
Howard Miller (Zeeland) Ionia Community	25,553	26,830	1,278
Kent District	20,902 6,505	21,947 6,830	1,045 325
Lake Odessa Community	13,655	14,338	683
Leighton Township (Moline)	15,420	16,191	771
Loutit District (Grand Haven)	24,354	25,571	1,218
Muskegon Area District	77,797	54,394	(23,403)
Newaygo Area District	14,646	15,378	733
Patmos (Jamestown)	17,198	18,055	857
Salem Township (Burnips)	16,242	17,052	810
Saranac/Clarksville Public	20,327	21,343	1,017
Saugatuck-Douglas District	14,258	14,971	713
Sparta Carnegie Township	15,724	16,510	786
Spring Lake District	22,450	23,566	1,116
Tamarack District (Lakeview)	17,304	18,168	865
Thornapple-Kellogg (Middleville)	15,919	16,715	796
Timothy C Hauenstein Reynolds Tov		16,776	795
White Cloud Community	15,746	16,533	787
White Lake Community	15,305	16,071	765

Endnotes for the 2024-2025 Budget Packet

- 1. State Aid: Increased by 140,000. This is an approximation. It might be slightly higher.
- 2. Revenue by Libraries: Although costs are flat due to the increase in state aid and cost cuts, we are suggesting that libraries commit to contributing to a Shared System/Patron Interface Fund for the Capital Budget so that as we move forward with ILS upgrades or a migration, we will be ready financially.
- 3. Investment Revenue: We are very conservative on this amount.
- 4. Salary and Wages: There is a 4% decrease even though we increased salaries according to the CPI index of 5%, eliminated the IT Manager position.
- 5. Benefits: Decrease due to elimination of IT Manager position, even though costs did increase considerably (9-12%).
- 6. Professional Services: This increase includes costs for 10-12 hours a week for IT consulting for Heimler Consulting.
- 7. Insurance: Slight increase in each category. Please see Operating Detail.
- 8. ILS and IT: This has gone up for two reasons: We moved the Cloud Hosting for our Servers from Capital to Operating so that we can use the additional state aid to cover this and no longer dip into our reserves. We also decided to cover the costs for PatronPoint Registration and Renewal since the billing is very complex and state aid can cover it. We try to do something patron centered with each state aid increase.
- 9. RIDES: Annual increases.
- 10. Bibliocommons GASB 96: Due to this new accounting rule, this vendor needs to be on it's own line item due to a long term contract. Annual schedule increases from our contract but please remember that we have added BiblioSuggest, Cloud records for Overdrive and Hoopla, and BiblioApps without additional costs.
- 11. Transfer to Capital Fund: As mentioned above, due to an increase in State Aid, we can use part of it to fund the Capital Budget in lieu of using reserves.
- 12. Net Position: No use of reserves in this budget!
- 13. See Operating Summary for notes.
- 14. Shared System/Interface Options: We added this line to prepare for new options for our ILS and Patron Interface Options.
- 15. Capital Project Revenue: No need to use reserves. Standard building improvements that are done on an "as needed" basis.
- 16. Information Technology-Hosting: This is now covered in operating as suggested by our auditors
- 17. Technology Shared System Options: Due to less capital projects, this amount is actually higher than the projected revenue.
- 18. Total Expenses: Less than last year by \$17,704.00.
- 19. Other Revenue Sources: Again, no reserves used!
- 20. Group Resources: No more charges for Capira! (BiblioApps is folded into our current BiblioCommons costs with no additional charges.)
- 21. Total Expenses in Pass Through: Decreased and adjusted to actual spending.
- 22. Muskegon will be a cataloging center in 2024-2025.
- 23. Expenses have gone up but without using reservices AND we will increase reserves substantially for future planning and purchases. As of August 1st, 2024, our fund balance is approximately \$800,000.00 which is about 50% of our budget and puts us in a good position. Conventional wisdom says 3-6 months of operating budget should be the goal without including special projects etc.

LAKELAND LIBRARY COOPERATIVE MENU SERVICES FORMULAS FOR COST TO LIBRARIES

Adopted by the Board: May 11, 2017 Amended: July, 2022

Charges divided equally for all participating libraries

- Administration
- Delivery
- IT Operations (Within Lakeland)

Charges divided by Per Capita by participating libraries

• MeL Delivery – RIDES

Charges divided by percentage of holdings added, averaged over 3 previous years by participating libraries

- Cataloging Services
- SkyRiver Cataloging Utility

Charges divided 50% Per Capita and 50% equally by participating libraries

- Authority Control
- ILS (All inclusive)
- IT Support for ILS